



AITA/IATA asbl

33rd Mondial du Théâtre and General Assembly

Monaco 23 – 26 August 2017

Volume I

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Programme of the 33rd AITA/IATA asbl World Forum and General Assembly

23 August 2017 – Morning - Regional Meetings, Hotel Novotel

- 09:00 Arrival of Delegates
- 09:15 Renewal presentation Dirk De Corte
- 09:30 Regional Meetings (with 15 min coffee break)
- 12:30 Lunch **Auditorium Rainier III**
- Afternoon – Forum, Auditorium Rainier III**
- 14:30 Welcome from President Rob Van Genechten
- 14:45 Forum based on the *World Café* model (15 min coffee break)
- 17:00 Forum ends

24 August 2017 – Morning, Forum - Auditorium Rainier III

- 09:30 Forum, discussions on Renewal (15 min coffee break)
- 12:30 Lunch **Auditorium Rainier III**
- Afternoon - Regional Meetings, Hotel Novotel**
- 14:30 Regional Committee Meetings (15 min coffee break)
- 17:00 Regional Committee Meetings end

25 August 2017 – General Assembly, Auditorium Rainier III (translation facilities all day)

- 08:00 Delegates arrive and collect voting slips for General Assembly from Villy Dall and Anne Gilmour
- 09:00 Formal welcome to delegates by General Commissioner of the Mondial Patrice Cellario and by President Rob Van Genechten
- 10:00 Reception for all delegates
- 10:30 General Assembly continues
- 12:30 Lunch
- 14:30 General Assembly continues
- 15:30 Coffee break
- 16:00 General Assembly continues
- 17:00 General Assembly ends

26 August 2017 – General Assembly, Auditorium Rainier III (translation facilities all day)

- 08:30 General Assembly continues
- 10:30 Coffee
- 12:30 Lunch
- 14:30 General Assembly continues
- 15:15 Coffee break
- 15:45 General Assembly continues
- 17:00 General Assembly ends

Agenda of the 33rd AITA/IATA asbl General Assembly

Friday 25th August & Saturday 26 August¹

1. Official Opening of the 33rd General Assembly
2. Introduction and Welcome from the President of AITA/IATA asbl, Rob Van Genechten
3. Appointment of the Presiding Chair of the 33rd General Assembly Vote of GA
4. Appointment of Tellers and Drafting Committees Vote of GA
5. Roll Call of Members present or represented (under current Constitution)
 - a. Confirmation of voting rights
 - b. Notification of proxy's
6. Confirmation that the GA is quorate (under current Constitution)
7. Ratification of New Members 2015 - 2017 (under current Constitution) Vote of GA
8. Call for written questions to Candidates for Election to the Executive Board / Council
9. Approval of the Minutes of the 32nd General Assembly, Belgium 2015 Vote of GA
10. AITA/IATA asbl Review 2015 – 2017
 - a. Council's Review by the President Rob Van Genechten Vote of GA
 - b. Financial Review by the Treasurer Villy Dall
 - i. Approval of the Financial Report Vote of GA
 - c. Discharge to Council Vote of GA
11. Notification of changes to Regional constitutions Vote of GA
12. Approval of host venue for 34th World Forum and GA in 2019 Vote of GA
13. Confirmation of host for 35th World Forum and GA in 2021 in Monaco
14. Announcement of the 15th World Festival of Children's Theatre in 2018 in Lingen, Germany
15. Call for preliminary proposal to host 16th World Festival of Children's Theatre in 2020
16. Other proposals submitted for consideration by the General Assembly Vote of GA
17. Proposed AITA/IATA asbl Constitution
 - a. Introduction
 - b. Voting Vote of GA

Option 1 – If the proposed Constitution is approved

18. Council formally accepts all paid-up Full Members (National Centres) and Affiliate Members under the former Constitution as a National Centre Member under the new Constitution.
19. Council formally accepts all paid-up Associates under the former Constitution as Standard Members.
20. Council formally proposes Hub Members under the new Constitution.

¹ 08:00 – 09:00 - the nominated delegate of each National Centre and Affiliate Member to register and collect 6 voting books (2 for an Affiliate Member), from Villy Dall and Anne Gilmour in the Auditorium Rainier III.

*The General Assembly goes into recess to enable each new Standard Member (former Associate) and Hub Members to Register and collect one voting book, and for each National Centre Members (former National Centre or Affiliate Member), to collect one **new** voting book from Villy Dall and Anne Gilmour.*

21. Roll Call of Members present or represented
 - a. Confirmation of voting rights under the new Constitution
 - b. Notification of proxies under the new Constitution
22. Confirmation that the GA is quorate under the new Constitution
23. Preparation for the Elections
 - a. Statements of Intent of the four candidates for Councillor
 - b. Voting Vote of GA

The General Assembly goes into recess to allow the retiring Council members to leave the panel and to be replaced by the newly elected members. The General Assembly resumes with the new Council.

24. AITA/IATA asbl working plan and vision statement 2017-2019 Vote of GA
25. Appointment of account controller for 2017-2019 Vote of GA
26. Budget for 2017 – 2019 Vote of GA
 - a. Fees 2018 – 2019 Vote of GA
27. Closing of the 33rd General Assembly of AITA/IATA asbl

Option 2 – If the proposed Constitution is not approved

The General Assembly goes into recess to enable each National Centre and Affiliate Member to collect 6 voting books (2 for an Affiliate Member), from Villy Dall and Anne Gilmour.

18. Preparation for the Elections
 - a. Statements of Intent from the candidates to the Executive Board
 - i. President Elect
 - ii. French Speaking Secretary
 - iii. Spanish Speaking Secretary, no candidate
 - iv. Treasurer
 - v. Co-ordinator Standing Committee Children & Youth
19. Voting Vote of GA
20. Ratification of Regional Representatives to Council Ratification of GA

The General Assembly goes into recess to allow the retiring Council members to leave the panel and to be replaced by the newly elected members. The General Assembly resumes with the new Council.

21. AITA/IATA asbl working plan and vision statement 2017-2019 Vote of GA
22. Appointment of account controller for 2017-2019 Vote of GA
23. Budget for 2017 – 2019 Vote of GA
 - a. Fees 2018 – 2019 Vote of GA
24. Closing of the 33rd General Assembly of AITA/IATA asbl

Standing Orders of the General Assembly

1. NOTIFICATION OF THE GENERAL ASSEMBLY

- 1.1 Preliminary notification should be sent about six (6) months ahead.
- 1.2 Two (2) months ahead is the deadline for the official notification including the agenda. (See Article 10 of the Bye-laws)
- 1.3 The official notification shall include:
 - a Date, place and time of meetings.
 - b Standing Orders
 - c Deadline for proposals to the General Assembly
 - d Names of and statement from the individuals nominated for election to the Executive Board
 - e Working plan for the next period
 - f Registration form for naming official or proxy delegates

2. MEMBERSHIP OF THE GENERAL ASSEMBLY

- 2.1 The General Assembly is composed of all Full and Affiliate Members present or represented. It has power of final decision. AITA/IATA asbl Associate Members may attend and speak, but have no voting rights. (Art. 6 of the Bye-laws)
- 2.2 **Voting Rights:**

Full Members (6 votes) and Affiliate Members (2 votes) will have full voting rights provided that they have paid their membership fee before the deadline, 31 March. (See Art. 28 of the Bye-laws)
- 2.3 **Voting by Proxy:**

Those members who are prevented from attending a General Assembly may arrange to delegate their voting rights to another member. This delegation must be signed by the Chairman of the body represented. No member can carry more than one such delegation of authority. (Art. 11 of the Bye-laws)

Members of the Executive Board may not accept proxy duties from any member of the Association. (Art. 11 of the Bye-laws. Effective post Congress 1995)².
- 2.4 **Voting Procedures:**

All delegates shall register with the Secretariat before the commencement of the business of the General Assembly. On registration, paid-up members shall be issued with voting papers. Members holding proxy votes must also register at this time.

3. CHAIRING THE GENERAL ASSEMBLY

- 3.1 The President opens the General Assembly and proposes, on behalf of the Council, a Chairperson in accordance with Articles 6b+8c of the Bye-laws
- 3.2 Following ratification, the presiding Chairperson takes immediate responsibility for chairing the meeting.
- 3.3 The Chairperson declares the Assembly's legitimacy, thereby allowing decisions and on behalf of Council, proposes a Tellers Committee and eventually other appointments, when necessary. The Tellers Committee gather and count ballots.
- 3.4 Regarding the accuracy of translation, Chairperson must enquire at regular intervals if further clarification is necessary.

² **NOTE: Voting by Proxy:** Present members of the Council may not accept duties from any member of the Association.

- 3.5 The Chairperson shall secure that every member obtains a fair hearing. He/She shall decide questions of order that may arise and the regularity of all proposals or amendments submitted.
- 3.6 The Chairperson must remain neutral in all discussions. Failure to comply with this, means, that he/she must vacate the Chair. In this case the President takes over and asks for a vote to clear the situation, which requires a two-thirds majority of the given votes.
If the vote is carried, the President then asks for new candidates for Chairperson. He/She can also take over the Chair, if the Assembly is in agreement (Simple majority).
- 3.7 Following his/her ratification as independent Chairperson the Chair will invite members of the General Assembly to submit questions for electoral candidates. (See Art.4.1 of the Standing Orders of the General Assembly).

4. ELECTIONS

- 4.1 Questions from the General Assembly to electoral candidates must be presented in writing in advance to the independent Chair immediately following his/her election to the Chair. Or questions can be presented directly from the floor to the candidates following his/her spoken statement of intent. Candidates are under no obligation to answer any questions posed. The independent Chair will ensure that each candidate receives an equal allocation of time.
- 4.2 A secret ballot is required at elections of the Executive Board.
- 4.3 The Chairperson will call each national delegation by name to cast their vote in turn into a closed box.
- 4.4 The result is given to the Chairperson, who announces the outcome, including the number of votes given to the candidate/s.
- 4.5 To be a member of the Board of Representatives, each Regional Representative shall be elected by his/her Regional Assembly. The Chairperson must receive an official statement, signed by two members of the Regional Board, to be attached to the Official Minutes of the AITA/IATA asbl General Assembly. (See Art. 17 of the Bye-laws)

5. PROPOSALS/AMENDMENTS

- 5.1 The announced deadline for receipt of proposals to the General Assembly must be adhered to. There will be no voting on proposals not meeting this requirement.
- 5.2 Amendments shall be proposed and cannot be withdrawn without the consent of the Assembly and the proposer.
- 5.3 Whenever an amendment to an original proposal has been proposed, the text of this amendment must be drafted in writing in all three official languages and the Chairperson must ensure that it is understood by every member of the Assembly.
- 5.4 No second or subsequent amendment shall be proposed until the first amendment shall have been disposed of.

6. GENERAL

- 6.1 Members shall stand and identify themselves and their National Centres when speaking and addressing the Chair.
- 6.2 Members elected to the Board of Representatives may carry the mandate of their Regional Assemblies to present their Regional views to the General Assembly on any item of the Agenda. (Art. 11 of the Bye-laws) However, Regions of AITA/IATA asbl are not eligible to vote.
- 6.3 In order to avoid misunderstanding at General Assembly, it is essential that translation is accurate and that translators know the subject, ie drama/theatre

This UK Standard English version of the AITA/IATA asbl Constitution is a translated version for information only. In cases of difficulty of interpretation, the only legally binding Constitution is that in the Standard French language.

AITA/IATA asbl Constitution

Valid from July 18th 2003

We, the undersigned founding members:

- La FEDERATION NATIONALE DES COMPAGNIES DE THEATRE ET D'ANIMATION (F.N.C.T.A.), an association what has a legal person according to French Law, 12 rue de la chaussée d'Antin, F-75009 Paris, France, represented by Mr. Jacques LEMAIRE, retired, 7 rue Ambroise Paré, F-95520 Osny, France;
- FUNDACION ARUBANO DI ARTE (FUNDARTE), an association what has a legal person according to Arubian Law, Paradera 161, Aruba, represented by Mr. Leo TROMP, consultant, Groen van Prinstererlaan 255, NL-HR2555 Den Haag, Nederland;
- OPENDOEK vzw, Amateurtheater Vlaanderen, an association what has a legal person according to Belgian Law, Arenbergstraat 17, 2000 Antwerpen Belgique, represented by Mr. Robrecht VAN GENECHTEN, administrator, Hallebaan 5B, 2520 Ranst, België ;
- Le STUDIO DE MONACO, an association what has a legal person according to the Monaco Law, 1 Boulevard Albert 1^{er}, MC - 98000, Monaco, represented by Mr. Pierre CELLARIO, teacher, 2 rue des Orangers, Monaco;

have decided to constitute, under Belgian Law, a non-profit organisation (NPO) and to make up its constitution as follows.

Chapter 1 - Name, Registered office, Objectives, Duration

Article 1

The association is named "AITA/IATA asbl", referred to hereafter as the Association.

Article 2

The registered office of the Association is established at Maison de la Bellone, rue de Flandre, 46 B-1000 Brussels, Belgium.

Article 3

The Association is formed for the purpose of:

- a. Fostering dramatic art by all theatrical groups of the world devoted, without remuneration, to artistic and cultural aims;
- b. Promoting by permanent international contact and relationships those activities common to its members;
- c. Co-ordinating the actions of its members in their purpose of enriching human experience and educating through the medium of theatre;
- d. Facilitating international exchanges between all groups belonging to amateur theatre.

To establish these aims, the Association will employ the following means:

- a. The organisation or participation in the organisation of international congresses, conferences, seminars, festivals, courses, exhibitions and any other activity;
- b. The publication or assistance in the publication and distribution of books, periodicals and stage plays;
- c. The maintenance of one or more information centres or study centres on amateur theatre;

- d. Co-operating with other international organisations having similar aims or devoted to theatre and culture in general.

The Association may undertake or support any initiative and organise any activity that may contribute to establishing its aims or objectives.

Article 4

The Association has been constituted for an unlimited period of time.

Chapter 2 - Members, Appointments, Resignations, Fees

Article 5

The number of Members of the Association is unlimited. Its minimum is fixed to three. The first Members are the undersigned founding Members.

Article 6

The composition of the Association is based on the principle of national representation.

The Association recognises Full Members and Affiliate Members.

A Full Member is an officially appointed national centre representing amateur theatre activity on a national basis. An Affiliate Member is a federation, a committee or a similar body representing a part of the amateur theatre activity in a country, in which no officially appointed national centre has yet been established, but can be considered to be in the process of growth. Each Affiliate Member shall work towards the establishment of such an officially appointed national centre.

Full Members, whose fees are in order, are entitled to six votes. Affiliate Members, whose fees are in order, are entitled to two votes.

Article 7

The admission, the resignation, the suspension and the exclusion of Members are decided by the General Assembly of the Association by a simple majority, following the proposition of the Administrative Council. Every request for admission to or resignation from the Association will be made to the President of the Association and addressed to the Secretariat of the Association.

Article 8

Resigning, suspended or excluded members, as well as their heirs or those having rights over a deceased member, have no rights over the social funds. They cannot claim or request statements, rendering of accounts, nor affix seals and inventories.

Article 9

Each year the members will be required to pay their membership fee, which is to be determined by the General Assembly of the Association. The maximum amount of this membership fee is set at Euro 50.000.

In addition to the payment of their membership fee, all members will, within their capacities, provide the Association with their active assistance and their commitment.

Chapter 3 - Administration, daily operations

Article 10

The Association is administrated by an Administrative Council, referred to hereafter as the Council, elected by the General Assembly of the Association. The Council is composed of two bodies: the Executive Board and the Board of Representatives.

To compose the Executive Board, the General Assembly of the Association must elect at least one President of the Association, one Secretary and one Treasurer.

The Board of Representatives is composed by one representative, proposed by each regional committee of the Association and appointed by the General Assembly of the Association.

Article 11

The President of the Association is elected two years before starting his term of office, which will run for four years. Presidential terms of office cannot run consecutively. In exceptional

circumstances, the General Assembly of the Association can extend the President's mandate until the next General Assembly. To take this decision a majority of two thirds of the members present at that General Assembly of the Association is required.

All other members of the Administrative Council, referred to hereafter as the Council Members, are elected for a period of four years. The number of terms that may be served is unlimited but a maximum of two terms may run consecutively.

Article 12

The Council is called together by the President of the Association by the means of normal mail, by electronic mail or by fax addressed to each Council Member and will convene at least twice in each period between meetings of the General Assembly of the Association. The agenda for the meetings of the Council has to be declared in the communication calling the meeting.

Article 13

The Council has unlimited executive powers relating to the administration and the management of the Association.

The Council appoints either itself or by proxy all deputies, all employees and members of staff of the Association and dismisses them; it determines their job description and their salary.

Unless a power is explicitly stated under Belgian Law, under this Constitution or under the Bye-laws of the Association, to belong exclusively to the General Assembly of the Association, all powers are considered to be under the authority of the Council.

Article 14

The Council has the right to delegate the daily management of the Association, including the authority of signature in relation to the daily management, to a Secretary General whose powers, salary and benefits will be determined by the Council.

Article 15

Legal actions, whether as plaintiff or defendant, are instigated or supported by the President or the Secretary General of the Association, in the name of the Council of the Association.

Article 16

The Association is represented in legal agreements, including those where a public officer or a law official intervenes, and in legal actions:

- a. Either by the President of the Association, or in his absence, by the Vice-President of the Association, if one has been elected;
- b. Or by two Council Members;
- c. Or, for all financial operations, solely by the Treasurer of the Association.

Chapter 4 - General Assembly

Article 17

The General Assembly has legislative power within the Association. Powers that are reserved for the General Assembly of the Association are the following:

- a. Alterations to the Constitution and the Bye-laws;
- b. The election and dismissal of Council Members, including the President of the Association;
- c. The approval of the budget and the accounts;
- d. The voluntary dissolution of the Association;
- e. The admission, the resignation, the suspension and the exclusion of members of the Association.

Article 18

The General Assembly of the Association is convened by the Council by the means of normal mail, by electronic mail or by fax addressed to each member, at least two months before the General Assembly and signed by the President, in the name of the Council. The agenda for the General

Assembly of the Association has to be declared in the communication convening the Assembly. Each proposition signed by at least one twentieth of the Members of the Association is added to the agenda of the General Assembly of the Association. The General Assembly of the Association cannot vote on any issues that are not included in the agenda.

Article 19

The Council or at least one fifth of the Members of the Association may call for an Extraordinary General Assembly of the Association at any time. Each Extraordinary General Assembly will be held on the day, the hour and the location mentioned in the communication calling the Assembly. All members of the Association need to be invited to an Extraordinary General Assembly.

Article 20

Each member has the right to attend every General Assembly of the Association and may be represented by proxy. All Members, that have paid their membership fee for the corresponding year, have the right to vote, each having the number of votes appropriate to their membership category.

Article 21

The General Assembly is chaired by the President of the Association or by any other chair elected by the General Assembly at the beginning of the Assembly.

Article 22

The General Assembly is validly composed irrespective of the number of members present or represented, unless Belgian Law dictates otherwise. All decisions are taken by a majority of votes unless they relate to the Constitution, the Bye-laws or the dissolution of the Association. All decisions of the General Assembly are recorded in the form of minutes and signed by the President of the Association and a Secretary. The record is kept at the registered office, where all members and third parties may consult it.

Article 23

The decisions taken by the General Assembly of the Association and relating to the Constitution are dictated by Article 8 of the Law of 27th June, 1921 and all later changes made to this law. Therefore, they require a majority of two thirds of the members present at that General Assembly of the Association.

The decisions taken by the General Assembly of the Association and relating to the dissolution of the Association require a majority of three quarters of the members present at that General Assembly of the Association.

The decisions taken by the General Assembly of the Association and relating to the Bye-laws require a majority of two thirds of the members present at that General Assembly of the Association.

Chapter 5 - Financial Year, Accounts and Balance

Article 24

The financial year will run from 1st January until 31st December of each year. Every year on 31st December a statement of the accounts of the past year will be produced together with the budget for the next year. Both the statements of the accounts and the budget will be presented for approval to the next General Assembly of the Association.

Chapter 6 - Dissolution, Liquidation

Article 25

In case of voluntary dissolution of the Association, the General Assembly will appoint two liquidators and determine their powers.

Article 26

In any case of voluntary or judicial dissolution of the Association, at any time and for any reason, the net assets of the disbanded Association will be allocated to an association involved in similar works and with similar aims to the disbanded Association, as agreed by the General Assembly of the Association.

Article 27

All that is not explicitly stated in this Constitution or the Bye-laws of the Association, will be determined by Belgian Law, ruling non-profit organisations.

Chapter 7 - Language**Article 28**

The languages to be employed in all official business conducted by the Association are French, English and Spanish. In case of difficulties of interpretation, the French language will take precedence.

Made on July 18th 2003, Brussels

Bye-laws of AITA/IATA asbl

International Amateur Theatre Association

**Modification of Articles 19 and 24 adopted by the
General Assembly 2013, Monaco**

I. OBJECTIVES - MEANS

Article 1

AITA/IATA asbl is formed for the purpose of:

- a. - fostering dramatic art by all theatrical groups of the world devoted, without remuneration, to artistic and cultural aims.**
- b. - promoting by permanent international contact and relationships those activities common to its Members.**
- c. - co-ordinating the action of its Members in their purpose of enriching human experience and educating through the medium of the theatre.**
- d. - facilitating international exchanges between all groups belonging to amateur theatre.**

Article 2

In furtherance of these aims, the Association will establish a Council of Administration, designated "The Council", and composed in accordance with Articles 13-21. Its aims will be achieved by:

- a. - the organisation or participation in the organisation of international congresses, conferences, seminars, festivals, courses, exhibitions and all other activities useful in carrying out the Association's aims;**
- b. the publication or assistance in the publication and distribution of books, periodicals and stage plays;**
- c. the maintenance of one or more centres for documentation and studies of amateur theatre;**
- d. the participation in the work of other international organisations pursuing similar aims or devoted to theatre and culture in general.**

Article 3

The Association has been constituted with no political, racial, sexist or religious commitment. It will not interfere in any national activity.

II. COMPOSITION

Article 4

The composition of the Association is based on the principle of national representation.

Article 5

AITA/IATA asbl is composed of National Centres or similar groups devoted to amateur theatre, which have been properly constituted and whose affiliation has been confirmed by the General Assembly. These may be classed as Full Members or Affiliate Members.

a. Full Members / National Centres

- (1) A Full Member is a National Centre, the recognised body representing amateur theatre on a national basis.
- (2) AITA/IATA asbl, without interfering in the internal politics of any country, will endeavour to obtain the Constitutions of National Centres which represent amateur theatre movement in their respective countries. After a period of at least two years as an Affiliate Member and subject to approval by the General Assembly, an Affiliate Member becomes a National Centre and thereby a Full Member of AITA/IATA asbl.

b. Affiliate Members

In the case where a National Centre has not yet been established, the General Assembly can accept as an Affiliate Member any federation, committee or similar body representing the amateur theatre activity of a country which can be considered to be in a process of growth . Such a Member shall work towards the swift establishment of a National Centre.

If an Affiliate Member does not succeed in establishing a fully representative national organisation within the period of 4 years after its admission, its affiliation to AITA/IATA asbl will be automatically cancelled unless the General Assembly decides exceptionally to extend its membership by another 2 consecutive years.

In some specific cases of autonomous territories, the representative organisation of the Territory can be granted the status of Affiliate Member. The Member States of a National Federation or a National Confederation are not considered as autonomous territories for the application of this article. The autonomous territories are not affected by the provision of 4 years as defined above.

III. GENERAL ASSEMBLY

Article 6

- a. The General Assembly of AITA/IATA asbl is composed of all Full Members and Affiliate Members - whose Membership Subscriptions are in order - present or represented. It has the power of final decision. It will meet every two years. AITA/IATA asbl Associates may attend.
- b. The Council of AITA/IATA asbl constitutes the Organising Committee and nominates the Chairman of the General Assembly. This nomination is subject to ratification by the General Assembly at the opening of the session. (See Article - d).

Article 7

An extraordinary General Assembly will be held within three months whenever one-fifth of the Full Members express such a wish in a written application to the President with a copy to the Secretary General (if appointed). Such application must clearly define points on which the General Assembly must decide.

A General Assembly may also take place whenever the Council considers it necessary.

Article 8

Amongst other duties, the General Assembly will be required to:

- a. elect every four years the President of the Association and every two years half of the members of the Executive Board in compliance with Article 14
- b. ratify the election of representatives from the Regional Committees in compliance with Article 17;
- c. receive reports from the Council and, subject to approval, accept them;
- d. ratify the nomination for Chairman of the Assembly at the opening of the session (See Article 6b);

- e. ratify decisions taken by the Council concerning the admission of new Members. This act of ratification must feature as a separate item for each candidate on the agenda of the General Assembly;
- f. decide its two-yearly programme.

Article 9

The languages to be employed in all official business conducted by the Association are French, English, and Spanish. In case of difficulties of interpretation, the French language will take precedence.

Article 10

The Council is responsible for communicating to all Members the agenda of the next General Assembly, at least two months before the date on which it will be held.

Article 11

All decisions of the General Assembly, except in the case of Articles of the Constitution, unless otherwise specified, will be taken by a simple majority. Equal votes, for and against, will be considered as a rejection of the motion.

Full Members, whose Membership Subscriptions are in order, are entitled to 6 votes.

Affiliate Members, whose Membership Subscriptions are in order, are entitled to 2 votes.

Those Members who are prevented from attending a General Assembly may arrange to delegate their voting rights to another Member. This delegation must be signed by the chairman of the body represented. No Member can carry more than one such delegation of authority.

An elected Member of the Executive Board (as defined in Article 14a) may not be a delegate of his/her country at the General Assembly and may not accept any proxy duties from any Member of the Association.

Any person elected to the Board of Representatives (as defined in Article 17) may carry the mandate of his/her Regional Assembly to present the Regional views to the General Assembly on any item of the agenda.

Article 12

The decisions legally taken by the General Assembly are binding for all Members of the Association, including those absent at the time the decisions were taken.

The minutes of the General Assembly will be prepared by the three Secretaries and communicated to each Member within 3 weeks of the first meeting of the Executive Board following the General Assembly. After ratification by the next General Assembly, they will be signed by the President.

IV. COUNCIL AND GENERAL SECRETARIAT OF AITA/IATA asbl

Article 13

The Council of AITA/IATA asbl consists of two chambers: the Executive Board and the Board of Representatives.

Article 14

a. Executive Board - The Executive Board, elected by the AITA/IATA asbl General Assembly, is composed of The President and Officers as described below:

i. The President

The President of the Association, elected two years ahead of taking office and who will serve for a single term of four years (See Article 14 c).

Following his/her election as President Elect and before commencing his/her term of office as President, he/she has the right to attend all meetings of the Association.

ii. Officers

Officers specifically elected by the General Assembly for a period of four years for the following functions:

- a Vice-President, who has delegated authority from the President when necessary;
- a Treasurer;
- three Secretaries, English-speaking, French-speaking, and Spanish-speaking;
- a Co-ordinator for the Standing Committee for Children and Youth.

- b.** Candidates for all these functions require authorisation from their own National Centre or an Affiliate Member in their country (see Article 5b), and support from at least two other Members (see Article 5a + 5b). Only individuals involved in the amateur theatre of their own country are eligible.
- c.** The mandate of the President of the Association is not renewable consecutively. In exceptional circumstances, the General Assembly may extend the mandate of the President by a maximum of two years up to the next General Assembly. This decision requires a two-thirds majority of those Members present or represented.
- d.** At every General Assembly half the officers of the Executive Board as specified in Article 14 a ii must stand down. They are available for re-election for one consecutive four year term only. An individual who has served two consecutive terms as an officer of the Executive Board is eligible for election as President.
- e.** An elected individual may only have their mandate removed on grounds of serious misconduct. Any dismissal requires a 2/3 majority of the Members present or represented at the General Assembly. The Council can take preliminary measures by removing the responsibilities of this individual. Any such measures require a 2/3 majority of Council Members, awaiting confirmation by the next General Assembly.
- f.** No nation may have more than one elected individual on the Executive Board.

Article 15

The Executive Board will carry the mandate of the AITA/IATA asbl General Assembly and Council to implement all adopted decisions. Further, it will prepare policy and programme proposals for approval by the plenary session of the Council.

It will meet no less than twice a year.

Article 16

If a seat on the Executive Board becomes vacant, the Council may make a temporary replacement - without voting rights, which will be valid until the next General Assembly.

Article 17

The Board of Representatives is composed of: one Representative, democratically elected by each AITA/IATA asbl Region, for a term of four years. Representatives are available for re-election for one consecutive term only. The Representatives of the Regions will take office in Council following ratification of their election by the next AITA/IATA asbl General Assembly.

If a Regional Representative is not present or represented at two consecutive plenary sessions the Regional Committee may be required by Council to elect another Representative to fill the vacancy without voting rights. This Representative will take office in Council subject to ratification by the following AITA/IATA asbl General Assembly.

Article 18

The plenary session of the Executive Board and the Board of Representatives constitutes the Council of the Association.

The Council is convened no less than twice between AITA/IATA asbl General Assemblies, for the purpose of:

- a. approving the report of the Executive Board for the past period;
- b. deciding on proposals coming from the Executive Board;
- c. deciding on proposals coming from the Regions;
- d. discussing questions of general policy concerning the Association as a whole;
- e. deciding on the Standing Orders of the AITA/IATA asbl General Assembly;
- f. drafting changes to the Constitution and Bye-laws of AITA/IATA asbl.

For Council recommendations and decisions to be valid they require the voting presence of at least 2/3 of the Regional Representatives, and at least 2/3 of the Executive Board.

In the event of a Regional Representative being unable to attend a Council meeting a proxy may be given to another member of the Council or he/she can ask the Regional President to represent him/her with voting rights at the meeting.

In between two formal meetings, the President may consult the Council Members by electronic mail and/or fax messages in order to pass an urgent decision. In addition, should a minimum of 50% of Council Members require a decision on an urgent matter, to be communicated to the President in writing (E-mail or fax is acceptable), this consultation will take place within 15 days. To be valid the decisions require the same quorum and qualified majority as in formal meetings. Any such decision will be incorporated in the minutes of the following Council meeting.

Article 19

The Council will create a team composed of two account controllers in agreement with the rules applied in Belgian asbl associations and, when necessary, appoint an independent Auditor, in application of the law governing the asbl. These nominations will have to be ratified by the General assembly of AITA/IATA asbl.

The Council can invite the Auditor to attend plenary sessions of the Council without voting rights. Duration of the mandates of the controllers will be 4 years, renewable by half at each General Assembly (every two years). A draw for the first one to be replaced will take place after the vote in the 2013 General Assembly.

Article 20

If necessary the Council will appoint a Secretary General. He/she will attend meetings of the Executive Board, as well as plenary sessions of the Council, without voting rights.

The Secretary General will be responsible to the Executive Board for the implementation of international policies and decisions as adopted by the General Assembly of AITA/IATA asbl.

Article 21

The Council may grant provisional admission to new Members, which must, however, be ratified by the next General Assembly, as provided for in Article 8 e.

The Council can nominate - with a majority of 2/3 of the present or represented Council Members - one or more co-ordinators to carry precise duties. These co-ordinator(s) can be called by the President to participate in an advisory capacity to Executive Board meetings and/or Council plenary sessions. All nominations can be withdrawn by Council with a majority of 2/3 of the present or represented Council Members or by the dismissal of the person involved.

V. REGIONAL COMMITTEES / CONTINENTAL SERVICE CENTRES

Article 22

Members of AITA/IATA asbl belonging to one particular geographic entity or a common culture will be grouped into Regional Committees. The General Assembly of AITA/IATA asbl must decide upon

the necessity for these committees and their composition. Regional Committees shall aim at studying, in accordance with the aims of AITA/IATA asbl, particular problems of their regions and cultures and ensure the realisation of decisions taken by the Association.

Regional Committees will make their own articles to which the AITA/IATA asbl General Assembly should give approval. The Council will ensure that none of the activities of Regional Committees can endanger the international unity of the Association.

Article 23

Each of the Regional Committees elects, in accordance with Article 17, a Representative to the Council.

Article 24

AITA/IATA asbl will, wherever possible, establish on each continent, upon the request of the Regional Committees, a Continental Service Centre (CSC), which in no way affects the autonomy or the responsibilities of the existing Regional Committees. In order to allow the access of this continental centre to specific subsidies, the General Assembly of AITA/IATA asbl may grant this continental centre the necessary legal status by declaring it as a wholly-owned subsidiary of AITA/IATA asbl or the relevant territory; allowing the continental centre to be covered by the registration of AITA/IATA asbl.

Each Centre will be supervised by a Steering Committee composed of the Presidents (or their representatives) of the established Regional Committees within the Continent, the President and/or the Secretary General (if appointed) of AITA/IATA asbl and the Director of the Centre. The rotating Presidency of the Steering Committee will be renewable every two years and taken up by one of the Regional Presidents (or their representatives).

The Steering Committee of the Centre will meet at least once every year to discuss and approve the work and the programme of the Centre.

VI. ASSOCIATES

Article 25

Any organisation, federation, festival or similar body, or any individual pursuing amateur theatre activity, wanting to establish operational relations with AITA/IATA asbl, can apply to be granted the status of AITA/IATA asbl Associate outside national representation. An AITA/IATA asbl Associate should inform the National Centre of its own country (where a National Centre is in existence), of its involvement in an official event of AITA/IATA asbl. Associates are accepted by the Council of AITA/IATA asbl following the payment of an annual fee and after consultation with the Regional Committee (where in existence).

AITA/IATA asbl Associates do not have voting rights.

VII. COMMITTEES AND SUB-COMMITTEES

Article 26

AITA/IATA asbl Council can create, at any time, one or more Standing Committees or Sub-Committees, possibly chaired by a Co-ordinator. Council can terminate the creation of any Standing Committee or Sub-Committee at any time.

If Council decides to create a Standing Committee for Children and Youth, this Committee will be chaired by the Co-ordinator for Children and Youth, elected Officer of the Board (as defined in Article 14a ii and Article 14d of the AITA/IATA asbl Bye-laws).

Article 27

An appointed member of any Standing Committee or Sub-Committee, who is appointed by AITA/IATA asbl Council, stands for a 4-year term. An appointed member of any Standing

Committee or Sub-Committee of AITA/IATA asbl may be re-appointed by Council for one further 4-year term. Council can terminate the appointment of any appointed member of any Standing Committee or Sub-Committee at any time.

Any candidate for a Committee or Sub-Committee of AITA/IATA asbl must have the support of their National Centre, if existing, before appointment.

VIII. RESOURCES

Article 28

The funds of the Association may consist of Membership Subscriptions and Associates' Fees, as fixed at the General Assembly and by other sponsorship, contributions, gifts or subsidies.

Article 29

Membership Subscriptions and Associate Fees must be paid before **March 31st** of the relevant year. Non-payment in due time will entail cancellation of the Member's voting rights and access to the activities of AITA/IATA asbl.

In exceptional circumstances, the Council will consider a partial exemption of fees to certain Members.

Article 30

The Council may proceed to the expulsion of Members or Associates for the following reasons:

- a.** failure to pay the subscription or fee, entailing expulsion one full year after the first date on which the said subscription or fee is payable. In such cases, expulsion of Members or Associates does not require ratification by the General Assembly, as it only constitutes an administrative measure;
- b.** in cases of serious offences against the discipline of the Association, or acts liable to be detrimental to its good name, proper functioning or vital interests.

In cases concerning a National Centre, the procedure will be as follows:

- it will be invited by the Council to settle the matter itself
- where there is no conciliation possible, the Council may proceed with the expulsion.

Appeals against expulsion under sub-paragraph b., may be brought to the General Assembly (restricted to Members).

IX. DISSOLUTION

Article 31

Dissolution of the Association can only be declared by an Extraordinary General Assembly, specially convened for the purpose and comprising 2/3 of the Members. This decision may only be taken by a majority representing 3/4 of the votes.

If the number of delegates present is less than the required two-thirds, a new Extraordinary General Assembly must be convened within three months, and the decisions at this Assembly will be taken on the basis of an absolute majority, regardless of the number of delegates present or represented.

Article 32

In the case of dissolution, the General Assembly shall decide upon the disposal of funds of the Association.

X. INTERPRETATION AND MODIFICATIONS OF BYE-LAWS

Article 33

The interpretation of the present Bye-laws of AITA/IATA asbl is the responsibility of the Council. Cases not covered by the Bye-laws will be decided by the Council and submitted for ratification by the next General Assembly.

Article 34

These Bye-laws may be modified only by the General Assembly, by the majority of 2/3 of the voting power present or represented. The text of any proposed modification must be submitted to all Members at least two months in advance of this Assembly.

Article 35

Each time that, in these Bye-laws or in the Constitution, a quorum or a qualified majority is expressed by a fraction (2/3 or 3/4) this has to be understood as a percentage ratio, even if the result is not a whole number of persons. At least 2/3 is equivalent to greater or equal to 66.66% (66.66%) and At least 3/4 is equivalent to greater or equal to 75% (75%). As example the attendance of at least 2/3 of the 8 regional representatives for a Council to take valid decisions requires the participation of 6 representatives, in person or by proxy (5 representatives being only 62.50% of the Board of Representatives).

Article 36

These Bye-laws will come into force as from September 2013.

This is a comprehensive text based on the original constitution of the "de facto" association "International Amateur Theatre Association AITA/IATA" of 1969 – Monaco, and taking into account the amendments adopted in the following General Assemblies: 1975 (Oklahoma City), 1977 (Monaco), 1979 (Blagoevgrad), 1991 (Halden), 1993 (Monaco), 1995 (Ankara), 2001 (Monaco), 2003 (Halifax), 2005 (Monaco), 2007 (Masan), 2009 (Monaco), 2011 (Tromsö), 2013 (Monaco). Furthermore, it takes into account decisions of the General Assembly of AITA/IATA in Halifax, July 2003 voting on the foundation of AITA/IATA asbl, legal body, rue de Flandre 46, Brussels, Belgium, and on the adoption of the constitution of the "de facto" association "International Amateur Theatre Association AITA/IATA" as being the Bye-laws of the AITA/IATA asbl.

AITA/IATA asbl - Non-Profit Organisation

DRAFT CONSTITUTION: the final version of Council's proposal with regard to the new Constitution

I. NAME, REGISTERED OFFICE, PURPOSE AND DURATION

Article 1

The association is named "Association Internationale du Théâtre Amateur - International Amateur Theatre Association - Asociación Internacional del Teatro Amateur", in short "AITA/IATA asbl", hereinafter referred to as "the Association".

Article 2

The Association is constituted as a Belgian non-profit organisation, according to the Belgian Law of non-profit organisations (asbl-vzw) of 27 June 1921, as amended on 2 May 2002 (hereinafter referred to as "the Belgian Law of non-profit organisations").

The registered office of the Association is established in Belgium, at B-1000 Brussels, Maison de la Bellone, 46 rue de Flandre, in the judicial district of Brussels.

The registered number of the Association is 0863.683.050.

Article 3

The Association is formed for the purpose of:

- a) Fostering dramatic art by all theatrical groups of the world devoted, without remuneration, to artistic and cultural aims;
- b) Promoting by permanent international contact and relationships those activities common to its members;
- c) Co-ordinating the actions of its members in their purpose of enriching human experience and educating through the medium of theatre;
- d) Facilitating international exchanges between all groups belonging to amateur theatre.

To establish these aims, the Association will employ the following means:

- e) The organisation or participation in the organisation of international congresses, conferences, seminars, festivals, courses, exhibitions and any other activity;
- f) The publication or assistance in the publication and distribution of books, periodicals and stage plays;
- g) The maintenance of one or more support, information or study centres on amateur theatre;
- h) Co-operating with other international organisations having similar aims or devoted to theatre and culture in general.

The Association may undertake or support any initiative and organise any activity that may contribute to establishing its aims or objectives.

Article 4

The Association has been constituted for an unlimited period of time.

II. MEMBERSHIP

Article 5

The number of members of the Association is unlimited. Its minimum is fixed to three (3).

Article 6

There are three (3) categories of membership ("Membership"):

1. Standard Member
2. Hub Member
3. National Centre Member

hereinafter referred to as "Member" or "Members",

whereby Hub Members and National Centre Members are jointly referred to as "Connectors".

1. A Standard Member is any natural person or legal body whose application for Membership has been approved by the council ("Council", as defined in Article 14 of the Constitution) and who has paid the annual Membership fee ("the Membership Fee") in accordance with Article 7 of the Constitution.
2. A Hub Member is a network, a concentrator of activities, local and global, working proactively in the field of amateur theatre.
3. A National Centre Member is a network, a concentrator of activities, local and global, working proactively in the field of amateur theatre and an official body representing amateur theatre activity on a national basis, where "national" indicates a "nation" or "self-governing territory".

Only a Standard Member may become a Hub Member or a National Centre Member. Approval for a Standard Member to become a Hub Member or a National Centre Member is at the discretion of Council.

All applications for Membership to, or resignation from, the Association should be addressed to the Council and sent to the Secretariat of the Association.

Article 7

All Members are required to pay the appropriate annual Membership Fee, relevant to their Membership category, as determined by the General Assembly of the Association (hereinafter referred to as "the GA"). The maximum amount of this Membership Fee is set at five thousand (5,000) Euro.

Non-payment of the Membership Fee will result in resignation by default from the particular Membership Category.

III. GENERAL ASSEMBLY

Article 8

A Member is entitled to attend the GA and is entitled to one (1) vote.

A Member can delegate its vote by proxy to another Member of the same Membership category.

A natural person acting on behalf of more than one Member can carry a maximum of four (4) votes, of which a maximum of one (1) vote can be a proxy.

Article 9

Resigning and resigned, suspended or expelled Members, as well as their heirs or those having rights over a deceased Member, have no rights over the assets of the Association. They cannot reclaim Membership Fees, claim or request statements, rendering of accounts, nor inventories. Neither can they affix seals or proceed to precautionary attachment ("saisie conservatoire").

Article 10

The legislative power of the Association is held by the GA. In accordance with Article 4 of the Belgian Law of non-profit organisations, powers that are exclusively reserved for the GA are the following:

- a) Alterations to the Constitution;
- b) The appointment and dismissal of Councillors and of the President of the Association;
- c) Granting discharge to Councillors regarding their obligations as Councillors of the Association;
- d) The approval of the budget and the accounts of the Association;
- e) The dissolution of the Association and the destination of the funds of the Association following such dissolution;
- f) The expulsion of Members of the Association;
- g) The conversion of the Association into a company with a social purpose;
- h) All cases in which the articles of the Association so require.

In addition to the powers mentioned above, it is the authority of the GA to appoint one or more independent persons, who cannot be Councillors, as "third party" examiners of the accounts.

Article 11

The GA is chaired by the President of the Association or by any other chair appointed by the GA at the beginning of the GA.

Article 12

The President of the Association, on behalf of Council, or upon request of at least one fifth (1/5) of the Members of the Association, will convene the GA by any appropriate means of communication as agreed by Council. Notification, which will include the draft agenda of the GA, will take place at least eight (8) weeks before the GA.

Any proposal to be considered by the GA must be supported by at least one twentieth (1/20) of the Members of the Association before it can be added to the final agenda ("the Agenda") of the GA. Proposals must reach the Secretariat not later than four (4) weeks before the GA. The Agenda of the GA, containing all proposals by Members and all relevant documents, will be distributed to Members not later than two (2) weeks prior to the GA.

The GA can be held in any format considered appropriate by Council.

The GA can vote only on issues that are included in the Agenda.

Voting procedures in the GA are decided by Council. Voting may be manual, postal or digital or by any means that Council considers to be appropriate.

Article 13

Attendance in GA

Regardless of the number of Standard Members in attendance (present or represented), the GA is only constitutionally valid if at least one third (1/3) of Connectors are in attendance (present or represented), except for the decisions relating to:

- a) the expulsion of Members;
- b) alterations to the Constitution;
- c) changing the purpose of the Association; and
- d) the dissolution of the Association.

Decisions relating to the expulsion of a Member, regardless of the number of Standard Members in attendance (present or represented), will require the attendance of at least one third (1/3) of Connectors (present or represented).

Decisions relating to alterations to the Constitution and the dissolution of the Association require the attendance of at least two thirds (2/3) of Members (present or represented).

A second GA may be called if, in compliance with Article 8 of the Belgian Law of non-profit organisations, the abovementioned attendance criteria are not met, regardless of the number of

Members in attendance (present or represented). Such a second GA may not be held within fifteen (15) days following the first GA.

Decisions in GA

All **decisions** are taken by a simple majority (fifty percent (50%) plus one (1)) of the votes of Members in attendance at the GA (present or represented), except, as is compliant with Article 7 of the Belgian Law of non-profit organisations, for decisions relating to:

- a) the expulsion of Members;
- b) alterations to the Constitution;
- c) changing the purpose of the Association; and
- d) the dissolution of the Association.

Decisions relating to the expulsion of a Member, as well as decisions relating to alterations to the Constitution, will be taken by a majority of two thirds (2/3) of the votes of Standard Members in attendance (present or represented) as well as two thirds (2/3) of the votes of Connectors in attendance (present or represented).

Decisions relating to alterations to the Constitution concerning the purpose of the Association, as well as decisions relating to the dissolution of the Association, require a majority of four fifths (4/5) of the votes of Standard Members in attendance (present or represented) as well as four fifths (4/5) of the votes of Connectors in attendance (present or represented).

IV. COUNCIL

Article 14

The GA delegates the governance and day-to-day management of the Association to the Council.

The GA will, through an election process, appoint one (1) President and a maximum of eight (8) Councillors.

The President and the Councillors jointly form the Council. Their mandate ("the Mandate") is not remunerated by the Association.

The Council has the authority to appoint and dismiss from among the Councillors, officers as appropriate ("the Officers"), for example: Treasurer, Secretary, or any other function Council considers appropriate.

Officers may resign or be dismissed from their assigned functions without effecting their Mandate as a Councillor.

The President and the Councillors of the Association are natural persons.

Article 15

The President of the Association and Councillors are elected for a mandated period of four (4) years ("the Mandate Term").

An individual can serve a maximum of three (3) consecutive Mandate Terms on Council, of which a maximum of two (2) consecutive Mandate Terms as Councillor, or a maximum of two (2) consecutive Mandate Terms as President.

In exceptional circumstances, the GA can extend the Mandate Term of the President, a Councillor and/or several Councillors, for a period to be decided by the GA. This decision requires a majority of two thirds (2/3) of the Members in attendance at the GA (present or represented).

The Mandate of a Councillor and/or the President will cease:

- a) At the end of the Mandate Term;
- b) Should the GA decide to end the Mandate. This decision requires a simple majority by the GA;

- c) Upon receipt of a written resignation (by letter, email or any other form of text message) to the Council

Should a Councillor (including the President) be unable to complete their Mandate irrespective of cause, this Mandate will count as a fully completed Mandate Term.

Should a position on Council become vacant, owing to the death, incapacity or resignation of an appointed Councillor, Council may appoint a temporary replacement until the following GA. The appointee will function as a Councillor without voting rights.

Article 16

Council is convened by the President of the Association by any means that Council considers appropriate and will meet at least twice between each GA.

Article 17

Council has unlimited executive powers in matters relating to the governance and day-to-day management of the Association.

Unless a power is, under the Belgian Law of non-profit organisations or under this Constitution, explicitly stated to belong exclusively to the GA, all powers are under the authority of the Council.

Council may establish a relationship with any appropriate party, natural person, or legal entity in the interest of the Association.

Council may appoint any contracted individual and determine their job description and remuneration.

The Council has the right to delegate the day-to-day management of the Association, including the authority of signature in relation to the day-to-day management, to any contracted individual.

Voting procedures in Council can be manual, postal or digital or through any appropriate means to be decided by Council.

V. LANGUAGE

Article 18

The languages to be employed in all official business conducted by the Association are French, English, and Spanish. In case of difficulties of interpretation of the Constitution and/or official documents of the Association, the French language will take precedence.

It is the responsibility of Council to ensure that sufficient skills are available in Council in order to address the Association's official languages and cultural issues.

VI. MISCELLANEOUS

Article 19

The Association is represented in legal agreements, including those where a public officer or a law official intervenes, and in legal actions, either by the President of the Association or by two Councillors.

Article 20

The financial year will run from 1 April to 31 March of each year.

Article 21

In case of voluntary dissolution of the Association, the GA will appoint two (2) liquidators and determine their powers.

Article 22

In case of voluntary or judicial dissolution of the Association at any time and for any reason, the net assets of the Association will be allocated to an Association involved in similar works and with similar aims to the Association, as agreed by the GA.

This decision will be taken by a simple majority (fifty percent (50%) plus one (1)) of the votes of the Members in attendance (present or represented).

Article 23

All decisions of the GA and of Council are recorded in the form of minutes and signed by the President of the Association. The record is kept at the registered office where all Members and third parties may consult it.

Article 24

All that is not explicitly stated in this Constitution will be determined by Belgian Law, in particular the Belgian Law of non-profit organisations.

Established in Monaco, August XXXX 2017

Notes to proposed changes to the Constitution

In this document Council will attempt to explain the proposed changes to the AITA/IATA asbl Constitution and the reasons for making these changes.

The document groups all articles of the Constitution into three "Blocks":

- 1) Articles which have remained **totally unchanged** (which includes articles where only the **number** of the article has changed) ("Block I");
- 2) Articles which have remained **unchanged from a content point of view** but have had minor linguistic or legal changes ("Block II");
- 3) Articles which have **changed** and are meant to reflect the changes in the structure of AITA/IATA asbl ("Block III") proposed under the Renewal.

The order of some articles (not the content) has been changed. The order of the Proposed Constitution is:

- Name, Registration Details, Purpose and Duration
- Members and Membership
- General Assembly
- Council
- Language
- Miscellaneous

The Proposed Constitution contains substantially more references to the Belgian Law of non-profit organisations ("the Belgian Law of NPOs"). These provisions have always applied to AITA/IATA asbl, as the organisation is registered as a Belgian non-profit organisation. We mention those articles from the law where appropriate.

The numbers of the articles mentioned in this document refer to the numbers in the **Proposed Constitution**, unless otherwise stated. Therefore, the document follows the numbering of articles of the Proposed Constitution. The article numbers of the Current Constitution are in brackets for comparison.

All texts in *italics* are direct quotations from the Constitutions (Current as well as Proposed).

1. [Block I: Unchanged Articles of the Constitution – totally unchanged](#)

The following articles are totally unchanged.

- **Article 3** (number unchanged)
- **Article 4** (number unchanged)
- **Article 11** (previously Article 21)
- **Article 21** (previously Article 25)
- **Article 24** (previously Article 27)

2. [Block II: Unchanged Articles of the Constitution \(unchanged content, changed language and/or clarified\)](#)

The following articles are unchanged or have very minor changes, mostly to comply with the Belgian Law of NPOs.

Article 1 (number unchanged)

The full name of AITA/IATA asbl is shown in the three official languages.

Article 2 (number unchanged)

To be compliant with Article 2 §³2 of the Belgian Law of NPOs, the judicial district, as well as AITA/IATA asbl's registered number, have been included.

Article 5 (number unchanged)

The sentence "*The first Members are the undersigned founding Members*" has been deleted. This phrase is only needed in the founding document, not in the Proposed Constitution.

Article 7 (previously Article 9)

The maximum Fee amount is lowered from fifty thousand (50,000) Euro to five thousand (5,000) Euro and the phrase "*In addition to the payment of their membership fee, all members will, within their capacities, provide the Association with their active assistance and their commitment*" has been removed.

The following phrase has been added: "*Non-payment of the Membership Fee will result in resignation by default from the particular Membership Category*", to comply with Article 12 of the Belgian Law of NPOs.

Article 9 (previously Article 8)

The term "*Precautionary attachment*" ("*saisie conservatoire*" in French) has been added. This is to prevent resigning and resigned, suspended or expelled Members taking this legal course of action.

Article 10 (previously Article 17)

To comply with Article 4 §4 of the Belgian Law of NPOs, where the term *appointment* ("*nomination*" in French) is required, "*election*" has been changed to "*appointment*". The process of election remains and is explained under Article 14 of the Constitution (see below);

Under Article 10 c), "*Granting discharge to Councillors regarding their obligations as Councillors of the Association*", is required to describe the legal powers of GA and has to be mentioned (same Article 4 of the Belgian Law of NPOs). For the same reason, under Article 10 g) and h) are also required:

- g) "*The conversion of the Association into a company with a social purpose*";
- h) "*All cases in which the articles of the Association so require*".

"*Alterations to the Bye-laws*" is deleted as the bye-laws will be replaced by a "Hand-e-book" or "guidelines" explaining the day-to-day management of the organisation, its policies and procedures.

Under Article 4 of the Belgian Law of NPOs it is also mentioned that "*the appointment and dismissal of company auditors and the definition of their remuneration if a remuneration is granted*" is also a power which is vested within the GA.

Article 17 of the Belgian Law of non-profit organisation specifies which organisations are obliged to have an auditor:

- All organisations with more than 100 employees
- All organisations which meet at least two of the following three criteria
 - o The organisation has more than 50 employees
 - o Total income of the organisation exceeds EUR 7,300,000
 - o Total assets of the organisation exceed EUR 3,650,000

The organisation is currently nowhere near any of these criteria.

The term "auditor" is defined in Article 17 of the Belgian Law of non-profit organisation as belonging to the Institute of Auditors ("*Institut des réviseurs d'entreprises*" in French) which is an official body where auditors should be registered. Using the term "auditor" in the Constitution

³ The sign "§" refers to "paragraph"

would automatically suggest the requirement for an "official" auditor recognised by the Institute of Auditors, which is not the case.

Therefore, this phrase now reads as follows:

"In addition to the powers mentioned above, it is the authority of the GA to appoint one or more independent persons, who cannot be Councillors, as "third party" examiners of the accounts".

Article 12 (previously Articles 18 and 19)

References to the relevant articles of the Belgian Law of NPOs are mentioned. Under Article 5 of the Belgian Law of NPOs, Council must convene a GA upon the request of at least one fifth (1/5) of the Members (Article 19 of the Current Constitution).

Under Article 6 of the Belgian Law of NPOs, all proposals supported by at least one twentieth (1/20th) of the Members must be added to the agenda. (Article 18 of the Current Constitution). Under the same Article 6, the notification of the GA must be sent out eight (8) days before the GA at the latest. Considering the international nature of our organisation, the timing under Article 12 of the AITA/IATA asbl Constitution has been set at eight (8) weeks.

In the Proposed Constitution, a difference is made between the **draft** agenda and the **final** agenda (whereby - only - the latter is capitalised as "the Agenda" to better reflect the common AITA/IATA practice). The **draft** agenda is sent out together with the notification of the GA and onto this draft agenda proposals can be added. The **final** agenda ("the Agenda"), including all proposals, must then be sent out not later than two (2) weeks prior to the GA.

Article 16 (previously Article 12)

Current text *"Council is called together by the President of the Association by the means of normal mail, by electronic mail or by fax"* is simplified to *"Council is convened by the President of the Association by any means that Council considers to be appropriate (...)"*.

Article 17 (previously Article 13)

Article 13 is left unchanged, apart from the removal of "Bye-Laws" (see above).

This Article 17 also includes the delegation of powers, previously in Article 14, *"The Council has the right to delegate the daily management of the Association, including the authority of signature in relation to the daily management, to a Secretary General whose powers, salary and benefits will be determined by the Council."* The term "daily management" has been replaced by "day-to-day management". The term "Secretary General" has been replaced by "any contracted individual".

Article 18 (previously Article 28)

This article has been given more status by making it a separate article under a separate heading ("V. Language").

The following paragraph has also been added: *"It is the responsibility of Council to ensure that sufficient skills are available in Council in order to address the Association's official languages and cultural issues"*.

Article 19 (previously Article 15 and 16)

Unchanged, except that *"for all financial operations, solely by the Treasurer of the Association"* has been deleted.

Article 20 (previously Article 24)

"The financial year will run from 1 January until 31 December" changed into *"The financial year will run from 1 April to 31 March of each year"*.

Article 17 of the Belgian Law of NPOs states that the accounts of an organisation must be approved by the GA within six months of the end of the book year. As AITA/IATA's GAs are traditionally held in the July-August period, the change to a 31 March end date will allow AITA/IATA asbl to hold its GA during the summer and still comfortably meet this six months' deadline.

Consequently, the fiscal year 2017 will exceptionally be a "prolonged fiscal year" of 15 months, running from 1 January 2017 until 31 March 2018.

The sentence "each year on 31st December a statement of accounts of the past year will be produced together with the budget for the next year" has been deleted as it is impossible to produce such a statement on the very date the year ends.

The sentence "Both the statements of the accounts and the budget will be presented for approval to the next GA" (Article 24 of the Current Constitution) is transferred to Article 10 of the Proposed Constitution.

Article 22 (previously Article 26)

The majority needed to decide (simply majority, i.e. 50% + 1) has been added.

Article 23 (previously Article 28)

A sentence from the current Article 22 has been moved here: "All decisions of the GA and of Council are recorded in the form of minutes and signed by the President of the Association. The record is kept at the registered office where all Members and third parties may consult it" to be compliant with Article 10 §2 of the Belgian Law of NPOs.

3. Block III: Changed Articles of the Constitution

The Proposed Constitution will show the following changes to the AITA/IATA asbl structure:

Change 1.: No more President-Elect: President to take office immediately following election – President can serve two consecutive mandates

Change 2.: Number of Councillors reduced from 15 to 8 - no more Executive Board

Change 3.: Council consists of 1 President and 8 Councillors directly elected by the GA

Change 4.: Current Associates become (Standard) Members

Change 5.: Hubs, alongside National Centre Members, will form a Membership Category. Both are "Connectors"

Change 6.: All Members to be accepted by Council

Change 7.: Every Member has one vote

The colours indicate the changes which are linked to each other and which will therefore be presented as one block to be voted on: President-Elect, Council, Memberships, Acceptance of Members and voting rights.

Change 1: No more President-Elect: President to take office immediately following election – President can serve two consecutive mandates

This change is to allow for a President to run for a second, consecutive, mandate as President (as can all other Councillors) and have the President take office immediately.

Article 11 of the Current Constitution read as follows: "The President of the Association is elected two years before starting his term of office, which will run for four years. Presidential terms of office cannot run consecutively".

Therefore, this article will read as follows:

Article 15 (previously Article 11)

The President of the Association and Councillors are elected for a mandated period of four (4) years ("the Mandate").

An individual can serve a maximum of three (3) consecutive Mandates on Council, of which a maximum of two (2) consecutive Mandates as Councillor, or a maximum of two (2) consecutive Mandates as President.

Consequently, an individual can serve:

- Two mandates as Councillor, followed by one mandate as President;
- Two mandates as President, followed by one mandate as Councillor;
- One mandate as Councillor, followed by one mandate as President, followed by one mandate as Councillor;
- One mandate as President, followed by one mandate as Councillor, followed by one mandate as President;
- One mandate as Councillor, followed by two mandates as President;
- One mandate as President, followed by two mandates as Councillor;

The Mandate of a Councillor and/or the President will cease:

- a) *At the end of the Mandate Term;*
- b) *Should the GA decide to end the Mandate. This decision requires a simple majority by the GA;*
- c) *Upon receipt of a written resignation (by letter, email or any other form of text message) to the President, or, in the case of the resignation of the President, to the Council*

Should a Councillor (including the President) be unable to complete their Mandate, for whatever reason, this Mandate counts as a full mandate period.

Should a position on Council become vacant, owing to the death, incapacity or resignation of an appointed Councillor, Council may appoint a temporary replacement until the following GA. The appointee will function as a Councillor without voting rights.

Change 2: Number of Councillors reduced from 15 to 8 - no more Executive Board

Currently, the Council consists of the Executive Board (President, Vice-President, Treasurer English, French and Spanish Speaking Secretaries, and Coordinator for the Standing Committee for Children and Youth) and the Board of Representatives of each AITA/IATA asbl region (Article 17 of the current Bye-laws).

The Executive Board will cease to exist.

As a result, the number of Councillors will drop from 15 to 8.

Change 3: Council consists of 1 President and 8 Councillors directly elected by the GA

Article 10 of the Current Constitution reads as follows: "*The Association is administrated by an Administrative Council, referred to hereafter as the Council, elected by the General Assembly of the Association. The Council is composed of two bodies: the Executive Board and the Board of Representatives. To compose the Executive Board, the General Assembly of the Association must elect at least one President of the Association, one Secretary and one Treasurer. The Board of Representatives is composed by one representative, proposed by each regional committee of the Association and appointed by the General Assembly of the Association.*"

Under the Proposed Constitution, Council is no longer composed of two bodies (see Change 2) as there is no longer an "Executive Board" nor a "Board of Representatives". The Proposed Constitution considers all Councillors to act solely in the interest of AITA/IATA asbl and not see themselves as "representing" any organisation, entity, or region. Councillors will be jointly responsible for the well-functioning of the organisation and will be required to abide by a Code of Conduct (see Hand-e-Book).

The role of President is the only elected role. All other 8 Councillors will be elected as "Councillors".

Any individual may stand for election, provided they have the support of at least 2 Connectors (this will be in the Hand-e-book).

Therefore, this article will read as follows:

Article 14 (previously Article 10)

The GA delegates the governance and day-to-day management of the Association to the Council.

The GA will, through an election process, appoint one (1) President and a maximum of eight (8) Councillors.

The President and the Councillors jointly form the Council. Their mandate ("the Mandate") is not remunerated by the Association.

The Council has the authority to appoint from among the Councillors, officers as appropriate ("the Officers"), for example: Treasurer, Secretary, or any other function Council considers appropriate.

Resignation as an Officer has no effect on the Mandate of the resigning Councillor.

The President and the Councillors of the Association are natural persons.

Ensuring that the necessary skills with regard to the official languages of the Association and cultural diversity within the Council are covered under a new Article 18, of which the second paragraph reads as follows:

Article 18

It is the responsibility of Council to ensure that sufficient skills are available in Council in order to address the Association's official languages and cultural issues.

Change 4: Associates become Members

The current "Associates" will become (Standard) Members, with voting rights in the GA, which will allow them to fully participate in the organisation.

Change 5: Hubs, alongside and together with National Centres, are "Connectors"

Article 6 of the Current Constitution reads as follows: "*The composition of the Association is based on the principle of national representation. The Association recognises Full Members and Affiliate Members. A Full Member is an officially appointed national centre representing amateur theatre activity on a national basis⁴. An Affiliate Member is a federation, a committee or a similar body representing a part of the amateur theatre activity in a country, in which no officially appointed national centre has yet been established, but can be considered to be in the process of growth. Each Affiliate Member shall work towards the establishment of such an officially appointed national centre*".

⁴ The (official) French version of the Current Constitution reads as follows: *Les membres à pleins droits sont les centres nationaux représentant la totalité du théâtre amateur d'une nation.*

Under the Proposed Constitution, AITA/IATA asbl will move from being only “*an organisation of national centres representing amateur theatre activity on a national basis*” (as phrased in the Current Constitution), to become an open organisation for the entire amateur theatre world. Any individual, group, organiser of activities, or organisation representing one or more groups may become a Member; regardless of borders, boundaries, languages or cultures.

Therefore, Article 6 of the Proposed Constitution reads as follows:

Article 6 (number unchanged)

There are three (3) categories of membership (“Membership”):

1. *Standard Member*
2. *Hub Member*
3. *National Centre Member*

hereinafter referred to as “Member” or “Members”,

whereby Hub Members and National Centre Members are jointly referred to as “Connectors”.

1. *A Standard Member is any natural person or legal body whose application for Membership has been approved by the council (“Council”, as defined in Article 14 of the Constitution) and who has paid the annual Membership fee (“the Membership Fee”) in accordance with Article 7 of the Constitution.*
2. *A Hub Member is a network, a concentrator of activities, local and global, working proactively in the field of amateur theatre.*
3. *A National Centre Member is a network, a concentrator of activities, local and global, working proactively in the field of amateur theatre and an official body representing amateur theatre activity on a national basis, whereby “national” can mean “nation” or “self-governing territory”.*

Only a Standard Member may become a Hub Member or a National Centre Member. (...)

Any natural person, any legal body, any organisation, may become a Standard Member of AITA/IATA asbl.

Although, both National Centres and Hubs have a “connecting” function (and are therefore called “Connectors”), it is important to distinguish between them.

A National Centre is, as was already worded in the Current Constitution, “*a representative body of the amateur theatre in a country*”. The official French text (which is legally binding) mentions “*représentant la totalité du théâtre amateur d’une nation*”. In certain countries (such as Belgium, Germany, Spain, and others) it is simply impossible to “represent theatre on a national basis”, as the arts are primarily, sometimes solely, funded through regions. Calling oneself “National Centre” would make government funding impossible and even illegal.

In other countries, the specific notion “National Centre” is needed to attract government funding and is nothing less than a prerequisite.

For that reason, the term “National Centre” is explained as follows:

Article 6 (number unchanged)

an official body representing amateur theatre activity on a national basis, whereby “national” can mean “nation” or “self-governing territory”

National Centres, which represent amateur theatre on a national basis, will continue to play an important part in the structure of the organisation.

Alongside National Centres, there will be room for “Hubs”. A Hub is a focal point and a crucial partner in the functioning of the organisation. Council can offer any Standard Member the possibility to intensify its relationship with AITA/IATA asbl, to establish an *operational partnership*

with the organisation and become a Hub. Both parties link their networks and share information, intelligence and innovation. A Hub receives extensive information from AITA/IATA asbl in a collaborative, *proactive* way, whereas Standard Members gather their information mainly through the website and social media. Reciprocally, a Hub informs AITA/IATA asbl in a *proactive* way about activities, events and actions undertaken in the area or the field covered.

A Hub is a “concentrator” of activities in the field of amateur theatre (i.e. festival organisers, international theatre summer camps, international theatre networkers and networking organisations, umbrella amateur theatre organisations of any kind, government organisations facilitating amateur theatre, etc.). As a result, more than one Hub in a country is possible, as are *cross-border* Hubs.

Hubs are encouraged to link with each other and to form alliances with compatible networks.

National Centres and Hubs will be **Connectors**.

Connectors will pay a separate Fee, in addition to the Standard Membership Fee, to be set and agreed by GA (Article 7 of the Proposed Constitution). Non-payment of a Connector Fee may terminate the operational relationship with AITA/IATA asbl.

The relationship between a Connector and AITA/IATA asbl is purely operational. Council assesses the functioning of a Connector and can decide, at its own discretion, whether to continue the operational Connector partnership. If Hub Membership or National Centre Membership ends, the Member will retain Standard Membership subject to payment of the Standard Membership Fee.

Change 6: All Members to be accepted by Council

Article 6 (number unchanged)

(...)

A Standard Member is any natural person or legal body whose application for Membership has been approved by the council (“Council”) and who has paid the annual Membership fee (“the Membership Fee”) in accordance with Article 7 of the Constitution.

(...)

Only a Standard Member may become a Hub Member or a National Centre Member. Approval for a Standard Member to become a Hub Member or a National Centre Member is at the discretion of Council.

All applications for Membership to, or resignation from, the Association should be addressed to the Council and sent to the Secretariat of the Association.

(...)

Under the Current Constitution, Members are accepted by the GA. This means that an applicant must wait several months (sometimes nearly two years, if the application is submitted immediately following a GA), to become member. With the process of approving Membership undertaken by Council, acceptance of Membership will be quicker and less complex.

If the applicant is a National Centre or a Hub, Council will immediately be able to assess the appropriate Membership Category.

Under Article 12 of the Belgian Law of NPOs, the expulsion of members remains the sole authority of the GA.

Change 7: Every Member has one vote

Under the Current Constitution, Article 6 (quoted above) continued as follows:

" (...) Full Members, whose fees are in order, are entitled to six votes. Affiliate Members, whose fees are in order, are entitled to two votes".

Under the Proposed Constitution, every Member (Standard Member as well as Connector Member) will have one vote.

Article 8

A Member is entitled to attend the GA and is entitled to one (1) vote.

(...)

Article 7 of the Belgian Law of NPOs requires no quorum for Members to be present or represented at the GA. To recognise the importance of Connectors, under the Proposed Constitution a GA can only be held if at least 1/3rd of all Connectors are present or represented.

Article 13 of the Proposed Constitution states:

*Regardless of the number of Standard Members in attendance (present or represented), the GA is only **constitutionally valid** if at least one third (1/3) of Connectors are in attendance (present or represented),*

The Belgian Law of NPOs relating to decisions taken by the GA regarding: the expulsion of Members (Article 12); alterations to the Constitution (Article 8); changing the purpose of the Association (Article 8); and the dissolution of the Association (Article 20), require a majority greater than an "ordinary" majority of 50% + 1.

These decisions will require 2/3rd or 4/5th majorities for both Standard Members and Connectors. These decisions will also require the presence or representation of at least 2/3rd of both Standard Members and Connectors.

This translates into the following "Decision Grid":

| Decisions relating to | Attendance or Representation in GA | Decision taken by |
|---|---|--|
| All decisions (except ones listed below) – (Article 7 of Belgian Law) | At least 1/3rd of Connectors, regardless of the number of Standard Members | Simple majority (50% + 1 vote) |
| Expulsion of Members (Article 12 of Belgian Law) | At least 1/3rd of Connectors, regardless of the number of Standard Members | At least 2/3rds of Standard Members and at least 2/3rds of Connectors |
| Alterations to the Constitution (Article 8 of Belgian Law) | At least 2/3rds of Members | At least 2/3rds of Standard Members and at least 2/3rds of Connectors |
| Alterations to the Constitution concerning the purpose of the Association (Article 8 of Belgian Law) | At least 2/3rds of Members | At least 4/5ths of Standard Members and at least 4/5ths of Connectors |
| Dissolution of the Association (Article 20 of Belgian Law) | At least 2/3rds of Members | At least 4/5ths of Standard Members and at least 4/5ths of Connectors |

This Decision Grid is captured in the Proposed Constitution as follows:

Article 13

Attendance in GA

*Regardless of the number of Standard Members in attendance (present or represented), the GA is only **legitimately composed** if at least one third (1/3) of Connectors are in attendance (present or represented), except for the decisions relating to:*

- a) the expulsion of Members;*
- b) alterations to the Constitution;*
- c) changing the purpose of the Association; and*
- d) the dissolution of the Association.*

Decisions relating to the expulsion of a Standard Member, regardless of the number of Standard Members in attendance (present or represented), will require the attendance of at least one third (1/3) of Connectors (present or represented).

Decisions taken by the GA relating to alterations to the Constitution and the dissolution of the Association require the attendance of at least two thirds (2/3) of Members (present or represented).

A second GA may be called if, in compliance with Article 8 of the Belgian Law of NPOs, the abovementioned attendance criteria are not met, regardless of the number of Members in attendance (present or represented). Such a second GA may not be held within fifteen (15) days following the first GA.

Decisions in GA

*All **decisions** are taken by a simple majority (fifty percent (50%) plus one (1)) of the votes of Members in attendance at the GA (present or represented), except, as is compliant with Article 7 of the Belgian Law of NPOs, for decisions relating to:*

- a) the expulsion of Members;*
- b) alterations to the Constitution;*
- c) changing the purpose of the Association; and*
- d) the dissolution of the Association.*

Decisions relating to the expulsion of a Member, as well as decisions relating to alterations to the Constitution, will be taken by a majority of two thirds (2/3) of the votes of Standard Members in attendance (present or represented) as well as two thirds (2/3) of the votes of Connectors in attendance (present or represented).

Decisions relating to alterations to the Constitution concerning the purpose of the Association, as well as decisions relating to the dissolution of the Association, require a majority of four fifths (4/5) of the votes of Standard Members in attendance (present or represented) as well as four fifths (4/5) of the votes of Connectors in attendance (present or represented).

Regarding **proxies**, the mechanism will be identical to the Current Constitution, where it is mentioned under Article 20 that “*Each member has the right to attend every General Assembly of the Association and may be represented by proxy*”⁵. In the Bye-laws it was further mentioned that a member could only carry one proxy.

⁵ The Belgian Law of non-profit organisations makes a difference between Members **present** (Fr. *présents*, Dutch *aanwezig*) and **represented** (Fr. *représentés*, Dutch *vertegenwoordigd*). Members can be present through “physical presence”, which is the case when a Member is a **natural person**. Members who are **partnerships** or **legal entities** will be present through a delegate appointed by them. They are present *through the presence of that (natural) person*. The word “represented” in the Constitution refers to the situation where a Member is not present but has itself represented by a “third party” Member *by proxy*.

Under the Proposed Constitution it could be possible that a natural person is the delegate for more than one Member. This could be the case if a natural person is a (Standard) Member of the Association and, at the same time, the delegate of one (or more) Hub Member(s) or a National Centre Member.

According to Belgian Corporation Law such a situation would be against the essence of a General Assembly which is meant to be a forum for debate and discussion. When someone would be a delegate of more than one Member they would be debating with themselves. Therefore, the Association has the power to limit the number of votes a natural person is carrying, regardless of the number of Memberships this natural person can represent.

In the Proposed Constitution, this is worded as follows:

Article 8

(...)

A Member can delegate its vote by proxy to another Member of the same Membership category.

A natural person acting on behalf of more than one Member can carry a maximum of four (4) votes, of which a maximum of one (1) vote can be a proxy.

This means that a natural person can be carrying a maximum of:

- four (4) Member votes
- three (3) Member votes and one (1) proxy vote

[Important note regarding voting procedures for proposed Changes 6 and 7](#)

It is proposed that Council will have the authority to approve Membership. If Connectors are given a higher number of votes than Standard Members, Council could be seen to be intervening in the GA voting procedures when deciding to which Membership Category an applicant belongs. This could be considered an infringement of Belgian Law. It is, therefore, important that the principle of "one vote for all" is agreed by the General Assembly together with Council's authority to approve Membership.

Minutes of the 32nd AITA/IATA asbl General Assembly

July 2015, Ypres, Belgium (Flanders)

1. Official opening of the 32nd General Assembly – the 32nd General Assembly was officially opened by President Merja Laaksovirta in Ypres, Belgium. She offered warmest thanks to the Festival, Forum and General Assembly organisers Opendoek for their hosting and recalled the ceremony three days earlier at the Menin Gate when AITA/IATA and Opendoek had paid official homage to the heroes of the First World War through the laying of a wreath. The President also remembered those from AITA/IATA who had died – former NEATA Representative to the Council Hilding Lindbäck from Sweden; Hon President of FNCTA, Jean Saby from France, and the tragic death on Tuesday 7th July 2015 of Walid Alabd from Benghazi, Libya: delegates warmly applauded their lifelong contribution to theatre.

2. Introduction and welcome from the World President of AITA/IATA asbl – Merja Laaksovirta said that delegates had heard AITA/IATA's proposals for the way ahead and the AITA/IATA Council had learned the views and wishes of delegates for the future. She thanked Dirk De Corte, former Treasurer of AITA/IATA and currently working as a change consultant, for his professional knowledge and assistance in the Renewal process. She would shortly step down as President but she would follow the process with a high expectation that it would fulfil the aims of all those with a love for world amateur theatre.

3. Election of the Presiding Chair of the 32nd General Assembly – Council proposed that Minister Patrice Cellario be appointed as the independent Presiding Chair.

Unanimously Approved

4. Nomination of Tellers and Drafting Committee – Council proposed that the Tellers Committee be:

- a) Monique Dobby, Belgium
- b) Marjorie Lovegrove, Great Britain
- c) Marc Handsaeme, Belgium
- d) Hilmar Joensen, Faroe Islands

Unanimously Approved

The Presiding Chair noted that, if needed, Council had proposed that the Drafting Committee would be the two language secretaries – Béatrice Cellario, Monaco, French Speaking Secretary and Aled Rhys-Jones, Great Britain, Interim English Speaking Secretary.

Unanimously Approved

5. Confirmation that the GA is quorate and notification of proxy votes – The Presiding Chair confirmed that the GA was quorate and that delegates had received their election papers. He confirmed that the following countries were entitled to vote (150 votes):

Belgium (Flemish) – 3 votes; Belgium (French) – 3 votes; Czech Republic – 6 votes; Denmark – 6 votes; Estonia – 6 votes; Faeroe Islands – 2 votes; Finland – 6 votes; France – 6 votes; Germany (BAG) – 3 votes; Germany (BDAT) – 3 votes; Great Britain – 6 votes; Hungary – 6 votes; Iceland –

6 votes; Indonesia – 6 votes⁶; Ireland – 6 votes; Italy – 6 votes; Japan – 6 votes; Latvia – 6 votes; Lithuania – 6 votes; Monaco – 6 votes; Morocco – 6 votes; Poland – 2 votes; Russia – 6 votes; Slovakia – 6 votes; Slovenia – 6 votes; Sweden – 6 votes; Switzerland – 6 votes; Uganda – 2 votes; USA – 6 votes.

Proxies received (26 votes):

- Austria 6 votes by proxy to Germany (BDAT)
- India 6 votes by proxy to Denmark
- Former Yugoslav Republic of Macedonia (FYROM)
6 votes by proxy to Belgium (Flanders)
- South Africa 6 votes by proxy to Ireland
- Zimbabwe 2 votes by proxy to Great Britain

The Presiding Chair confirmed that the total number of votes was 176 and 89 votes would be needed for an absolute majority.

6. Ratification of new members 2013 – 2015 – Council proposed that the following country be ratified as a National Centre:

- Indonesia, Alika Chandra

Unanimously Approved

The Presiding Chair welcomed Indonesia as a National Centre of AITA/IATA.

7. Call for written questions to candidates for election to the Executive Board – there were no questions for the candidates.

8. Approval of the minutes of the 31st General Assembly, Monaco 2013 – there were no questions.

Unanimously Approved

9. AITA/IATA Review 2013 – 2015

a. President's Review – on behalf of the Council, Merja Laaksovirta reported on the activities of the previous two years and referred delegates to the full report in Volume I of the Forum Book. She began by thanking all those organisations which had hosted Council and EB meetings for their generosity and kindness. The aim to rotate meetings through different continents and countries had mostly been achieved.

Renewal had been an important focus of Council meetings and would continue to be so. Since its establishment, AITA/IATA had looked to the future with confidence but it could not stand still. The President urged delegates to read the details of renewal in Volume III of the Forum Book and to reflect on all points of view before reaching a democratic decision. She reminded delegates that they were the decision makers. The President turned to the administrative difficulties of AITA/IATA since the Tromsø General Assembly. She noted the excellent work undertaken by Secretariat Anne Gilmour who works from her home, which reflected modern working practices and which was far more cost effective. She also noted the support she had received on communication matters from

⁶ Initially Indonesia were given 2 votes (as an Affiliate) but this was increased to 6 votes on their ratification as a National Centre by the General Assembly.

Vice President Roger Ellis who was responsible for the Artistic Newsletter which gathered together information on AITA/IATA activities. The website was now updated regularly and greatly improved and now served members as well as a flagship for AITA/IATA. She felt it was a feature of development which AITA/IATA had managed well.

Turning to finance, the President noted that the financial situation was thankfully stable. AITA/IATA had €150,000 available to support any projects that emerged from this and future General Assemblies. The yearly income of approximately €20,000 was based entirely on Membership Fees with little by way of contingency funds.

Delegates would consider future finances when Villy Dall, Treasurer, presented Council's proposals on Membership Fees and Subscriptions. The President noted that Council had considered carefully the many demands to reduce the Fee and hoped the proposals would be more affordable for existing members and attract and encourage new members.

The President reported on the Culture & Education Fund referred to by Ron Dodson in his presentation on the 2016 World Festival of Children's Theatre in Stratford. €10,000 had been paid from the fund since Monaco – to TIP, NEATA, Estivades and the Drama in Education Congress. Payments from the Solidarity Fund to support members – those unable to meet the Membership Fee for a range of reasons – had been made to Morocco, Poland, Iceland, Cuba and Zimbabwe.

Invitations to attend events in many countries had given the President the opportunity to attend a number of meetings and she extended grateful thanks to all those for their kindness on these occasions. She had encouraged Regions to improve their flow of information but feared that sadly there had been little improvement in this area. The large size of some Regions made communication difficult and random but she trusted that this issue would be resolved within a new structure.

The President was pleased to note that almost all the AITA/IATA Archives were now in the safe hands of BDAT in Berlin owing to the sterling work of Norbert Radermacher who had given great service to AITA/IATA. With no office, it was important to have a safe place for people to conduct research if, one day, the history of AITA/IATA was to be written.

Referring to the Standing Committee of Children and Youth (SCCY) President Merja Laaksovirta noted that delegates had already heard from Ron Dodson on the World Festival of Children's Theatre (WFCT) in Stratford, Canada in 2016. This would be a wonderful opportunity for young people to perform and come together. She also thanked Professor Councillor Izumi Yoshida from the Japan National Centre for his presentation and for the opportunity to attend the PAT Festival in Toyama, Japan, to be held in 2016.

The AITA/IATA Children's Festival held in Lingen, Germany in June 2014 with the motto *Colour Your Life* had been wonderful. This gave the opportunity to thank Norbert Radermacher for his lifelong work with children and to announce that he would receive a Golden Pin, the highest Finnish award for Amateur Theatre practitioners.

In May 2013 AITA/IATA had been delighted to learn of the establishment of the European Theatre House (ETH) in Lingen, Germany. Lingen had supported theatre activities since the 1980s in co-operation with the University of Applied Sciences Osnabrück. President Laaksovirta also noted the European Forum of Amateur Theatre (EFAT) and reminded delegates that it was a subsidiary body of AITA/IATA with the Presidents of CEC, CIFTA and NEATA on the Steering Committee. EFAT had

been invited by BDAT to discuss research and to improve Regional co-operation and was chaired by former CIFTA President Jacques Lemaire who had worked hard to develop this forum.

Jacques Lemaire also undertakes a key role as the AITA/IATA representative to UNESCO. Merja Laaksovirta noted that UNESCO meetings were long and cultural matters were not always at the top of the agenda and AITA/IATA was grateful for his work in this area.

A closer relationship with the International Theatre Institute (ITE) had been established through Josef Hollos and Paddy O'Dwyer who shared the work of attending their meetings and carefully followed their work for which AITA/IATA is most grateful. The President wished to thank her ambassadors, Paddy O'Dwyer and Thomas Hauger, who had represented AITA/IATA on various occasions.

Spanish Speaking Secretary – The President informed delegates that the Spanish Speaking Secretary Jorge Crespi had resigned from the Executive Board. Unfortunately, his resignation had taken place too late for AITA/IATA to seek a replacement through election at this General Assembly. The next Council would act as they had done when an Interim English Speaking Secretary had been appointed.

In summary, Merja Laaksovirta reminded delegates that Council had worked very hard over the previous two years as it focussed in particular on Renewal. Each Council member brought their unique talents to the work and, although it was not possible for everyone to share the same opinion and compromise was inevitable, decisions were reached democratically and Council went forward in harmony and peace. She was happy to leave the organisation in the hands of its members and to know that Council had the best interest of the organisation at its heart and she was grateful for the richness of her experience as President.

b. Treasurer's Review – Villy Dall referred delegates to Forum Book, Volume II, page 22 – 25 the AITA/IATA asbl Statements of Profit & Loss 2013 and 2014 and the Statements of Balance at 31 December 2013 and 2014; also to the Account Controllers' Reports 2013 – 2014, page 26. He noted that these documents provided a financial overview and a comparison with previous years' finances. These were the documents that the Treasurer wished to submit for delegates' approval.

He thanked DATS (Danish Amateur Theatre Association) for their bookkeeping for AITA/IATA and also those who had hosted Renewal, EB and Council meetings – Opendoek, DATS, Studio de Monaco, Venice Little Theatre (Florida), Lingen and Vienna. He did so because it helped keep down the administration costs of AITA/IATA. He noted that if any delegate would like to host AITA/IATA in their country he would like to hear from them. He went on to thank the Account Controllers Dymphna Murray, Ireland and Ivar Christiansen, Norway. He was especially grateful to Dymphna who asked interesting and relevant questions to ensure that the submitted finances were accurate. He also thanked Anne Gilmour with whom he communicated almost every day and who worked hard to reconnect with lost members and National Centres throughout the world.

Villy Dall noted that in 2015, payments from National Centres and the Affiliates accounted for 35 countries and the Associates a further 15 countries so AITA/IATA connected with 50 of the 193 United Nation countries in the world. He noted that the yearly income needed to run the association was around € 20,000.

Regarding the unusually high level of expenditure on the archives, Villy Dall thanked BDAT, Germany and the Estonian Amateur Theatre Association for their help, otherwise these costs would have been even higher. The freight expenses were the result of moving the Secretariat from Tallinn, Estonia to Oslo, Norway and onto London, UK. He noted that in 2014, the Standing

Committee for Children and Youth spent only € 200 of their funds but that the remaining € 800 would be spent this year. In summary, he confirmed that in reserve on 1 January 2013, AITA/IATA income was € 122,000+ and the outgoings at 31 December 2014 were € 119,000+.

The Presiding Chair asked for questions or observations. There were none.

Both the President's Report and the Treasurer's Report with Association Accounts were Unanimously Approved

10. Adoption of new constitutions of the Regions and or changes to Regional constitutions

– The Presiding Chair noted that the CIFTA General Assembly had revised its statutes and he invited the new CIFTA President to speak. Philippe Garcia explained that the CIFTA mandate had a three-year duration which presented a problem in sending a delegate to AITA/IATA which had a four-year mandate. The statutes have been modified to extend and adapt the duration of the AITA/IATA mandate.

The Presiding Chair read the modified mandate – 'candidates are elected by a simple majority of valid votes cast at a valid sitting of the General Assembly for a period of four years'.

The revised CIFTA statute was Adopted Unanimously

11. Amendments to the Bye-laws of AITA/IATA asbl – There were no amendments proposed.

12. Preparation for the Elections – The Presiding Chair invited the two candidates to speak for no more than two minutes.

a. Statements of Intent from the candidates for the Executive Board

Tim Jebsen, candidate for Vice President – Tim Jebsen introduced himself as the Executive Director of Midland Community Theatre, Texas which had been founded by Art Cole a previous President of AITA/IATA, who had brought one of the first USA productions to the Mondial in Monaco. His theatre, therefore, had a long history of participating in international productions which he continued as well as personally attending many international theatre festivals. He was in Belgium with his wife and son and it was great to meet so many friends. He had also served as the Treasurer of the USA National Centre, AACT and he hoped that, if elected, he would support the work of NARA and offer an audible voice in Council.

Aled Rhys-Jones, candidate for English Speaking Secretary – Aled Rhys-Jones referred to his statement of intent in the Forum Book and noted that many delegates knew him well as he had served AITA/IATA for many years. He pledged to work hard, to be as open and as transparent as possible and he committed himself to work for AITA/IATA for another four years.

b. Elections

The Presiding Chair thanked the two candidates and turned to the voting arrangements. A secret ballot took place. He noted that the results would be announced after lunch.

Lunch

The Presiding Chair opened the afternoon session with the results of the elections and thanked the Tellers for their work in the lunch break. He announced that:

| Vice President: Tim Jebsen | | Elected |
|-----------------------------------|-----|----------------|
| Total votes: | 176 | |
| For: | 154 | |
| Against | 10 | |
| Abstention: | 12 | |
| Invalid | 0 | |

English Speaking Secretary: Aled Rhys-Jones**Elected**

| | |
|--------------|------------------|
| Total votes: | 175 ⁷ |
| For: | 160 |
| Against | 13 |
| Abstention: | 1 |
| Invalid | 1 |

13. Regional Representatives elected to Council – delegates were informed that:

- a) CIFTA proposed Cyril Walter as a Representative to Council
- b) NEATA proposed Sofia Wegelius as a Representative to Council

Unanimously Ratified

Delegates were also informed that:

- CEC had elected a new President Lenka Lázňovská for a term of one year
- CIFTA had elected a new President Philippe Garcia

The General Assembly went into recess to allow the retiring Executive Board and Council members to leave and to be replaced by the newly elected members. The General Assembly resumed with the new Executive Board and Council.

The retiring President Merja Laaksovirta presented the incoming President Rob Van Genechten with the medal of office.

Rob Van Genechten noted it was time to say goodbye to four people. First, to Merja Laaksovirta, a President known for her very kind and empathetic character. He presented her with a picture frame to remind her of the good friends she had made and he was sure would continue to have in the world of theatre.

Rob Van Genechten also said farewell to Steinar Arnesen, a good friend; to Nadia Barcoli, a long standing friend whose departure came as something of a surprise; and finally he bade farewell to Roger Ellis who would leave AITA/IATA after one mandate but he had undertaken many interesting tasks and Rob hoped that his successor would take AITA/IATA to the next level: he thanked him for a great four years.

14. AITA/IATA working plan and strategy 2015 – 2017 – President Rob Van Genechten outlined his future strategy for AITA/IATA.

The President stated that his fundamental belief is that the world is entering the age of networks and that the future for AITA/IATA lies in its ability to transform itself from a 1950's hierarchical model into a network – to change from being connected to being a connector. He felt that it was a good decision to start the Renewal process with re-designing the organisational model of AITA/IATA, which will help it to function as a network. The main reasons why networks work better are outlined in his vision statement in the Forum Book they are:

- Information Flows Faster in a Network
- Intelligence Filters Faster in a Network
- Innovation Flows Faster in a Network

⁷ There was one spoiled vote.

Information Flows Faster in a Network – social media pumps information around faster and faster so the old way of trying to capture information in a reservoir or database no longer works. There is an outside clock ticking faster and faster with information flowing fast like water in a river. AITA/IATA needs a model to handle this “speed need” and to understand how information flows.

Intelligence Filters Faster in a Network – John Naisbitt predicted in 1982 in his book *Mega Trends* that the world “would be overloaded with information, but starved of knowledge”. Information is only half the picture, we need a human to provide the right ‘information filters’ to make sense of it and to provide insight, patterns and intelligence. If AITA/IATA is an information filter then it will be noticed in the network – it will exist.

Innovation Flows Faster in a Network – the pace of innovation is accelerating – some seem to have a new 4-year strategy every 3 months. Companies like Kodak or Polaroid were not populated by dumb people or idiots, but they have ceased to exist. Why? Because they failed to adapt and to innovate in a rapidly changing environment.

The President asked: “Where should AITA/IATA go from here?”. AITA/IATA is already a network, a complex one, but it is time to start behaving more network-like. The Association needs to think how it can reorganise itself so that its boundaries and structures do not prevent information and intelligence flowing through the network. It needs to keep the flow of information going – more is happening outside the network than inside it.

Some nodes or centres in AITA/IATA – theatre groups, Festivals, National Centres, Regions - are more influential than others and connections can be friendships, partnerships or alliances. So, in networks it will be possible to see where the strong and the less strong connectors are. They are not necessarily financially rich but they do have networks that are larger, more efficient and with better lines of communication than others.

“So, what is the bottom line? I wished that this network model is ‘ours’ two years from now and Council will start on this tomorrow. I want AITA/IATA to become more network like, to unleash the power and potential of the hidden connectors. Our hubs and support points in AITA/IATA need to be opened up to anyone and we should reach out and activate dormant contact. AITA/IATA needs to work with partners and agents and members to work out how to create value either for them or for the organisation: a win-win for everyone.

To share information will be our core task. We will need to figure out which are the stronger connectors in our organisation and in the network and also get in touch with the networks outside our organisation. AITA/IATA will need to understand the topology of its members – find out what are they good at and what are they best at doing. AITA/IATA will have to create an information flow, we are doing it now but it can always be better for those inside and outside the organisation. AITA/IATA needs to unfreeze the age-old command-and-control mechanisms and replace them with communities of passion, fuelled by the flow of information.

Thus AITA/IATA will be less organised, less managed, less structured and less bound by endlessly repeated procedures. This does not mean we will not be organised or managed nor will we abandon all structure and procedures and replace everything with new networked chaos. But in an innovation network, its social network and its structural network should all strive to add to the organisation’s strategic evolution.

AITA/IATA needs to take the next generation on board. The younger ones who were born after 1997 have networks built-in and their lives are played out on the network. Don’t expect them to join and embrace an organisation where the structures and systems are too strict and heavy, they

won't, they don't like that. That is the big cultural clash. They know the more they put into the network the more valuable they become and the more valuable the network becomes to them.

Let's unfreeze AITA/IATA, let's unfreeze our own National Centre, our Region and perhaps most importantly our own thinking, and let's do it now. My favourite quote is F1 driver Mario Andretti – 'If everything seems under control, you're just not going fast enough.'

"I look forward to travelling this path with you and I think that we will be able to present a nicely written constitution and statutes to you in 2017. Thank you so much."

The Presiding Chair thanked the new President for his presentation and invited questions from the floor.

15. Budget for 2015 – 2017

a) Election of Account Controller – The Presiding Chair explained that one Account Controller would be elected at each General Assembly for a four-year tenure. He proposed that Dirk De Corte be ratified for four years to join the existing account controller Dymrna Murray who had served for two years.

Unanimously Ratified

b) Members and Associates Fees and Subscriptions 2016 – 2017 – The Treasurer, Villy Dall noted that the revised Fees and Subscriptions formed the basis of the AITA/IATA budget. After discussion, Council had decided not to delay proposals for change but he stressed that the revised Fees were for 2016 & 2017 only. He noted that 50 countries had paid a Fee and it was hoped that by lowering the Fees and Subscriptions new countries would join. The Treasurer led delegates through the proposals and noted that although this would result in a deficit, Council felt that the money in the bank should be invested now to lower the Fee: Members would be invited to spread the word and encourage new members to join.

The Presiding Chair invited questions.

The Treasurer reminded delegates that the money which remained in the Solidarity Fund was thanks to a historic grant from the Norwegian Centre. The Association had met a number of requests for waivers but some countries were too proud to ask for financial assistance. He suggested that perhaps this was less of a problem in the Western European countries so it was fairer to all to lower the Membership Fees and Subscriptions. In response, Villy Dall noted that Council would try and find a fair system to give small grants to projects to help them move forward. It was necessary to be fair to everyone and he was sure that AITA/IATA would find a way to do it.

Budget for 2015 – 2016 – Item 15 the Presiding Chair asked the General Assembly to vote on the proposed Budget.

There was one vote against and two abstentions.

Approved

Fees and Subscriptions 2016 – 2017 – Agenda 15 b. The Presiding Chair asked the General Assembly to vote on the following three proposals:

Proposal 1 – AITA/IATA asbl to have four Categories of Membership.

Proposal 2 – AITA/IATA asbl to change the level of Fee and Subscription as outlined below.

Proposal 3 – AITA/IATA asbl to adjust the Categories of certain countries in the UN HDI Index as outlined below:

| Category | Current Fee | Proposed Fee | Current Subscription | Proposed Subscription |
|-----------------|--------------------|---------------------|-----------------------------|------------------------------|
| Category 1 | € 625 | € 350 | € 100 | € 50 |
| Category 2 | € 625 | € 250 | € 100 | € 50 |
| Category 3 | € 250 | € 150 | € 50 | € 50 |
| Category 4 | € 25 | € 25 | € 10 | € 10 |

There was one vote against and two abstentions.

Approved

16. Other proposals submitted for consideration by the General Assembly – there were no other proposals

17. Notification of host venue for 33rd World Forum and GA, 2017

Deputy General Commissioner of the Board of the Mondial du Théâtre, Nadia Barcoli, made a short presentation and noted that 2017 would be the 60th Anniversary of the Mondial du Théâtre. She invited AITA/IATA to hold the 33rd AITA/IATA Forum and General Assembly and World Festival between 23rd and 27th August 2017 and the World Festival from 21st to 30th August 2017 in Monaco.

18. Call for Preliminary Proposal to host the 2019 Forum and General Assembly

The Presiding Chair noted that it was a lengthy process to prepare for hosting the AITA/IATA Forum and General Assembly and asked that any country interested in applying should be in preparation now and should contact the Council and express an interest. The 2017 General Assembly will be asked to confirm the hosting venue.

19. Announcement of the 13th World Festival of Children’s Theatre, 2016 - Ron Dodson had made a presentation for the 2016 World Festival of Children’s Theatre, Stratford, Ontario, Canada during the morning's procedures.

20. Closing the 32nd General Assembly – President Rob Van Genechten thanked Minister Patrice Cellario for his work as Presiding Chair of the General Assembly. He hoped that delegates would enjoy the rest of the Festival, encouraged delegates to attend the colloquies and thanked the interpreters for their sterling work in ensuring the ease of communication during the day's proceedings.

The 32nd General Assembly of AITA/IATA asbl closed.

Minutes prepared by Anne Gilmour

Secretariat AITA/IATA asbl

AITA/IATA asbl Council 2015 - 2017

Executive Board

| | |
|-------------------------------------|---------------------------------------|
| President | Rob Van Genechten (Belgium, Flanders) |
| Vice President | Tim Jebesen (United States) |
| Treasurer | Villy Dall (Denmark) |
| English Speaking Secretary | Aled Rhys-Jones (Great Britain) |
| French Speaking Secretary | Béatrice Cellario (Monaco) |
| Spanish Speaking Secretary | Post vacant |
| Co-ordinator for Children and Youth | Josef Hollos (Austria) |

Board of Representatives:

| | |
|--|--|
| ARC - Asia | Izumi Yoshida (Japan) |
| CARA ⁸ – Caribbean & Central American Regional Alliance | Rolando Boet González (Cuba) (not yet appointed) |
| CEC – Central Europe | Mary Pears (Ireland) |
| CIFTA - Conseil International des Fédérations de Théâtre Amateur de Culture Latine | Cyril Walter (France) |
| NARA – North America | Kathleen Maldonado (USA) |
| NEATA – North Europe | Sofia Wegelius (Finland) |
| SARA – South America | <i>No Representation</i> |

AITA/IATA asbl Executive Board & Council Meetings 2015 – 2017

Since the last World Congress in Ypres, in July 2015, the Executive Board and Regional Representatives of AITA/IATA asbl have met:

- 11 July 2015 Ypres Belgium (post-GA)
- October 2015 Budapest, Hungary
- March 2016 Monaco
- June 2016 Stratford, Ontario, Canada
- October 2016 The Faroes
- March 2017 Sønderborg Denmark
- May 2017 London, England
- August 2017 Monaco (pre-GA Council meeting)

⁸ Since March 2016, CARA and CEARA have merged

Current Membership of AITA/IATA asbl

AITA/IATA asbl Membership Figures as at 1 May 2017⁹:

| | | |
|--------------------|-----------------|--|
| • National Centres | 33 | Paid by 31 March 2017 or, with the agreement of Council, by an extended deadline of 31 July 2017 |
| • Affiliates | 4 ¹⁰ | Paid by 31 March 2017 or, with the agreement of Council, by an extended deadline of 31 July 2017 |
| • Associates | 73 | Paid by 31 March 2017, or with the agreement of Council by an extended deadline of 31 July 2017 |

Countries and territories represented 62

Associates to 1 June 2017:

Since the end of July 2015, 41 new Associates have joined AITA/AITA asbl

New Membership Applications 2015 – 2017 to be Ratified by the General Assembly

Applications may be received (subject to approval by Council) between the editing of this Congress document and the opening of the General Assembly. If so, an updated list will be presented at the General Assembly.

Affiliates to be Ratified as a National Centre:

Poland: Towarzystwo Teatralne im. Jędrzeja Cierniaka (Ratified as an Affiliate at 2013 General Assembly)

Uganda: Tender Talents (Ratified as an Affiliate at 2013 General Assembly)

Zimbabwe: Washington Masenda (Ratified as an Affiliate at 2013 General Assembly)

⁹ Payments can be made until 31 July with the agreement of Council. No payments will be accepted in Monaco.

¹⁰ Includes The Faroes, a permanent Affiliate

Call for nominations: 33rd General Assembly

Monaco, 2017

23 November 2016

Under the **current** Constitution, the General Assembly of 2017 in Monaco, will proceed to the renewal of the Executive Board. According to the articles of the **current** Constitution and the Bye-Laws of the Association the following posts are submitted for election at the 2017 General Assembly:

- **President Elect**
- **French Speaking Secretary**
- **Spanish Speaking Secretary**
- **Treasurer**
- **Co-ordinator for Children & Youth**

In accordance with the **current** Bye-laws of the Association, the candidates available to renew their mandates are the French Speaking Secretary, Treasurer and Co-ordinator for Children and Youth. Béatrice Cellario, and Josef Hollos have expressed their wish **not** to stand for re-election. The Treasurer, Villy Dall is eligible to declare his candidacy and has done so.

Under the **current** Bye-laws of the Association, only Members with voting rights can nominate or support candidates. Members with voting rights are either National Centres or Affiliate Members who have paid their 2016 membership fee or have sought and received a waiver from the Solidarity Fund and acted in accordance with the recommendations of the Solidarity Fund.

Under the **current** Bye-laws of the Association, the 2017 General Assembly will, therefore, be called upon to elect a President Elect, French Speaking Secretary, Spanish Speaking Secretary, Treasurer and Co-ordinator for Children and Youth.

Council propose that at the 2017 Monaco General Assembly, delegates will be given the necessary time to discuss Council's Renewal proposal and then proceed to a vote on a new Constitution, to be effective immediately following approval. The General Assembly in Monaco 2017 will be held in a way that all points on the agenda, except Council elections, will be dealt with based upon the current Constitution. If the General Assembly votes to introduce the **new** Constitution, the above listed posts will cease to exist and the **new** governing body of AITA/AITA asbl will be made up of eight Councillors and one President. A candidate, therefore, has two choices:

- either to stand for one of the above posts but declare that they will **not** stand as a Councillor if delegates approve the new Constitution;
- or stand for one of the above posts and declare that, if delegates approve the **new** Constitution, they will stand as a Councillor.

Candidates who believe that they can fulfil either one of the roles above and / or the role of Councillor, are called upon to declare their intention to stand for election. Following the approval of candidates by Council, approved candidates must comply with the precise terms and procedures of the timetable attached to this notification.

Please, send your letter of intention to the Secretariat by **23 December 2016**.

I hope that the 2017 General Assembly will elect individuals who will serve the Association and facilitate its development throughout the five continents.

Yours sincerely,
Rob Van Genechten, President AITA/IATA asbl

Renewal of the Executive Board of AITA/IATA asbl

Description of functions under the current constitution

Posts: Under the **current** constitution the following Executive Board posts will be available for election at the 2017 General Assembly Monaco. In addition to the specific functions detailed below, these posts take an active role in the general management of the Association.

President Elect

French Speaking Secretary

Spanish Speaking Secretary

Treasurer

Co-ordinator for Children and Youth

Duration of mandates: The persons elected in Monaco in 2017 will serve for **4 years** as specified in Article 14 ii of the Bye-laws.

French Speaking Secretary: Responsible for drafting all official documents of the Association in French in collaboration with the English and Spanish Speaking Secretaries, other Executive Board members and the Secretariat.

Spanish Speaking Secretary: Responsible for drafting all official documents of the Association in Spanish in collaboration with the French and English Speaking Secretaries, other Executive Board members and the Secretariat.

Treasurer: Their function is to prepare accounts and supervise the expenditure of the annual budget.

Co-ordinator for Children and Youth: Responsible for chairing the Children and Youth Committee and for conducting AITA/IATA asbl projects that relate to Children, Youth and Education.

All these positions will be exercised ex gratia and do not give rise to any allowance. To enable the Executive Board to deliberate validly, candidates agree to participate in all statutory meetings and will have secured the provision for funding their travel expenses before submitting their application. These points should be explicitly clarified in the application letters.

November 2016

Edition 4

Electoral Process and Timetable 2016 - 2017

To prepare the elections with greatest transparency in time for the General Assembly of 2017, the Executive Board will proceed according to the following timetable, which is limited to change only within the Articles of the Bye-laws and the Standing Orders of the General Assembly.

- **25 August 2016:** date by when candidates who wish to renew their mandate (French Speaking Secretary, Treasurer, Co-ordinator for Children and Youth) will announce an intention to do so.
- **24 November 2016:** date by when the call for candidates to the posts of French Speaking Secretary, Spanish Speaking Secretary, Treasurer, Co-ordinator for Children and Youth, and President Elect will be sent to all Members with voting rights. These are National Centres and Affiliate Members. Any person associated with a Member can announce their candidacy; stand for only one position on Council; and be a candidate for only one post. To be a valid candidate, candidacies must comply with Article 14 of the Bye-laws¹¹.
- **23 December 2016:** date by when a candidacy must have been received by the President and Secretariat. The Secretariat will check all candidacies received and acknowledge their receipt.
- **16 January 2017:** date by when the complete list of individual candidates will be sent by email to Members with voting rights: these will be Members accepted by the Executive Board of AITA/IATA asbl as having membership rights for 2016¹².
- **25 February 2017:** date by when Members will receive the first call of the General Assembly by email.
- **1 March 2017:** date by when the Secretariat of AITA/IATA asbl must receive authorisation and/or nomination forms from candidates.
- **1 May 2017:** date by when Council will have examined the validity of and agreed the list of candidates. These will be emailed to all Members together with the documents of the General Assembly at least two months prior to the meeting of the General Assembly in Monaco.
- **25 June 2017:** date by when the statutory documents (convocation, statutory reports and list of candidates) will be sent to Members

¹¹ In order to be valid, the candidacy must be authorised by the candidate's National Centre and by two other National Centres on a Nomination and Support Form which will be emailed to all Members.

Each country can have only one elected member on the Council but can endorse the candidacy of several candidates to the various posts. Candidates who are not authorised by their National Centre or are nominated by a National Centre whose membership rights for 2017 are not correct will not be accepted by the Council

¹² i.e. Members and Associates whose fees and subscriptions are fully paid up for 2016 or are Members who have been granted a waiver and have acted accordingly. If in doubt about status and eligibility, please consult the Secretariat: secretariat@aitaiata.org

Candidature for President Elect: Statement of intent by Timothy Jebsen

Thank you for the opportunity to announce my candidacy for the position of President Elect. For the past twenty years, I have served as the Executive Director of the Midland Community Theatre in Midland, Texas, where we produce twelve productions per year in three performance spaces. In addition to my work at Midland Community Theatre, I have also taught drama classes at Midland College for the past eighteen years.

For the past two years, I have served as the Vice President of AITA/IATA and attended all council meetings and conferences. Prior to my work on the council, I attended numerous AITA/IATA festivals, including Canada (Halifax), Norway (Tromsö) and multiple festivals in Monaco, as a USA representative to the congress. In addition, I have directed productions that have been produced at festivals and events in Guyana, Ireland and Norway. In 2006, Midland Community Theatre hosted an international theatre festival for the American Association of Community Theatre (AACT), and I brought ten companies from around the world to Texas to participate in this festival.

As the President Elect of our organization, I would like to complete the renewal work that has been the main topic of our council meetings and move our focus to the mission of the organization and how to improve our work within the amateur theatre world. There are many important changes taking place within this organization, and I hope to successfully meet the needs of the people, festivals, theatre companies and national centers around the world in regard to communication and cooperation.

I pledge to be available for the regularly scheduled Council meetings each year that help to manage the organization, and I would be willing and available to represent the AITA/IATA in other requested public events or festivals.

Finally, I would like to thank everyone who has welcomed me and my wife Lisa to past AITA/IATA festivals, activities and events. If elected, it would be an honor to continue to serve the organization. Thank you for your consideration.

Timothy Jebsen

Candidature for French Speaking Secretary: Statement of intent by Pierre Cellario

Mr President,

Dear Friends,

I, hereby, wish to stand for French Speaking Secretary of AITA/IATA under the current status or for Councillor in case the new Constitution is approved.

Since many years, I've been involved in Amateur Theatre. Firstly, I was an actor, then a leader of theatrical workshops and a stage director, after that as an administrator. I still perform on stage with such a pleasure. I am also a member of the Mondial du Théâtre Board since 1989. I was General Secretary for three editions and since 2005, I'm the assistant of General Secretary. Those experiences allowed me to meet different sides of local and international amateur theatre.

Between 2001 and 2009 I've been French Speaking Secretary of AITA/IATA. I have worked with four different Presidents and support the evolution of our association. During these instructive years, I was lucky to work with and to link with persons involved in amateur theatre all over the world. I could assess the development of our association, I was able to observe the work achieved by the members of all the continents (America, Europe, Africa and Asia). I worked hard on new status of AITA/IATA in the beginning of the years 2000, introducing the Spanish as an official language and in the opening of our association towards territories and new processes.

Drawing on this experience, I submit to your votes in order to continue to write the history of our association, to participate in the necessary evolution on this beginning of the 21st century. I wish to participate again in the development of AITA/IATA and help the new Council in developing links which unite us and bond new ones.

Sincerely yours,

Pierre CELLARIO

Candidature for Treasurer: Statement of intent by Villy Dall

Statement of intent by Villy Dall, candidate for Treasurer and/or Councillor 2017-2021

Thank you for this opportunity to present myself to the 33rd General Assembly of AITA/IATA as either a candidate for renewal of my mandate as the Treasurer for the period of 2017-21 or, under a new constitution, if approved, a candidate for councillor for the period of 2017-21 with preliminary acceptance of an appointment by Council as Treasurer.

I have been Treasurer since the 31st General Assembly in Monaco in 2013 and have managed the Association's accounts on a daily basis, preparing them for the electronic data processing in the office in Røddekro, Denmark, of the Danish Amateur Theatre Association (DATS). I also prepare a finance report for every Council meeting and the final annual accounts of the Association.

Apart from this position, I was appointed by Council as member of the Renewal Working Committee 2013-15, and I have represented Council in meetings of EFAT with special attention to EU programme projects and been active in the work to study, assess, and preserve the archives of the Association.

My focus in AITA/IATA is on both conducting the daily management and on the development of the Association for the future.

It was back in 1986, I first got involved in amateur theatre as an organiser and producer of historical community theatre productions, later also acting and directing, and since 1989 I have been involved in DATS on regional and national level, i.a. as President 1995-2003. During 1994-2003 I was member of the Board of the Nordic Amateur Theatre Council (NAR), 1998-2003 the President of the North European Amateur Theatre Alliance (NEATA) and member of the Steering Committee of the European Continental Service Centre (ECE) in Lingen, Germany, and 1999-2001 member of the Steering Committee of the AITA/IATA Solidarity Fund.

Moreover, I have been a member of the Board of the Joint Council of Amateur Associations in Denmark (AKKS) since 1995 and from 2003 its President. During 2005-08 I was member of the preparatory committee for the establishment of a European network for active participation in cultural activities and during 2008-11 President of AMATEO.

I was educated in international shipping and finances 1972-75 and took a bachelor degree in journalism 1984-88. As from 2016 I am a student of world history at UiT the Norwegian Arctic University in Tromsø. I worked with finances and management in private business 1972-77 and 1981-92 as well as a journalist in regional media (print, web, radio, and tv) 1986-87 and since 1992. I was employed 1977-80 as the National Secretary General of the Danish Young Conservatives (KU). Born 1955, I have been, full-time or part-time, on the labour market since I was 17 years and I am looking forward to more years before retirement.

Villy Dall
Denmark
villydall@webspeed

Candidature for Co-ordinator for Children & Youth: Statement of intent by Christel Gbaguidi

Berlin, May 10, 2017

To:

**The Chairman of The International Amateur Theater Association, (AITA/IATA)
Application to the post of Coordinator for children and youth at the AITA/IATA.**

Mr. Chairman

The theater is, and remains a place for children and young people. Giving them a place inside a high institution such as the AITA/IATA, it is to give back to the word "Theater" its main characteristic, which is the gaming aspect. Any child wherever he is, plays. A healthy child should play. A child who does not play must be worried about. And wondering why a child plays, it is like asking why he is a child. That is why when creating the socio-cultural organization the Arts Vagabonds Rezo Afrik Benin, in 2001; we have defined a cultural policy focused mainly on the education, the promotion and the awareness of the youth in Benin and worldwide using arts and specially theater as a vector of communication.

Therefore, applying for the post of **Coordinator for children and youth at the AITA/IATA** is first of all to improve and strengthen the image of this great international institution for the amateur theater through the implementation of an internal policy linked to the participation of children and young people, adopted in General Assembly. Secondly, it is resolutely putting my know-how and experiences in the management, coordination, innovation and implementation of projects of amateur theater at the service of our dear AITA/IATA. I am determined to give a global framework to my knowledge mostly built upon the work we have been doing between Africa and Europe for the development of the amateur theater in the recent years with the support of the BDAT e.V. The AITA/IATA surely needs this fresh breath to live and revive the hope for a better world in the heart of everyone, including children and youth, united and living peacefully through theater.

In the hope of a favorable outcome, please accept Mr. Chairman the expression of my most distinguished tributes.



Christel GBAGUIDI

Candidature for Co-ordinator for Children & Youth: Statement of intent by Harald Volker Sommer

I am grateful for the opportunity to run for a position of the executive board; I would like to offer myself as the Coordinator of Children and Youth. There are many examples of my international, practical theatre work in the areas theatre pedagogy and amateur theatre, especially with Children and Youngsters. I have realized several dance and theatre projects in Germany, South Tyrol, and in Austria as part of the Salzburger Festspiele as well as in Vienna.

I am personally interested in the connection of regional theatre work combined with international exchange. That is a special concern for me, because of the location Lingen. As Head of the Center of Theater Education in Lingen I am aware that the World Festival of Children's Theatre is an integral part of the international scene of amateur theatre. We have started to organize the 15th World Festival of Children's Theatre and will continue to do so in close cooperation with the AITA/IATA. As artistic director of the festival it already is my goal today to lead this great AITA festival into the future and have it remain a set constant of the AITA festival life.

I will also add new impulses to the festival: My plan is to integrate socio-politically relevant topics into the festival through worldwide contacts to experts of theatre work with youngsters. Even though it is my strong belief that theatre work today needs to attend to societal topics and concerns, the aesthetic discourse is just as important and it is my goal to also strengthen amateur theatre in that matter. I'd also like to support children's and youth theatre as an area of research.

Apart from my responsibilities as artistic director of the WFCT, I am also managing director of the European Theatre House. The AITA/IATA holds the post of the 2nd vice director within the board of this networking organization. With the ETH I managed to develop and realize a project with 12 international partner organizations and received funding by Erasmus+. Through this project, the ETH found a number of potential, international partners.

In case of my election it would be my ambition to once again strengthen the connection of our world organization with the city of Lingen as a brand name for amateur theatre. One important goal of the Standing Committee for Children and Youth would be to continuously renew and connect our work to contemporary themes of children's and youth amateur theatre. I am constantly keeping my eyes open for new, fascinating initiatives. I'd like to support and connect them with the AITA as well as among each other. To me this is a great opportunity to ensure long-lasting and sustainable effects of amateur theatre as cultural education.

I would like to provide access for groups and new initiatives to our great network and would like to enable them to participate. The means of theatre may support different forms of communication, but finding ways that work among people of a different cultural

and societal background is not a given. I strongly believe that in the current political and societal situation, it is of great importance that our theatre work not only attends to the aesthetic side of it, but is also concerned with socio-political as well as cultural issues.

My Bio for reference:

Mag. phil. Harald Volker Sommer is born in Vienna, Austria.

Actor, Director. Studies of drama, art history, and literature at the Universities of Vienna and Augsburg.

Scene Play- and Vocal Training.

From 1997 to 2000 he is an actor at the Städtischen Bühnen (city play house) Augsburg, Germany, where he also starts to work with theatre pedagogical methods in schools, and starts to instruct vocational training sessions in the area of breath-voice-speech for teachers.

From 2001 to 2003 he is a member of the acting ensemble of the Bremen Shakespeare Company, Germany. During that time due to his first university teaching assignment, contact to the Institute of Theatre Pedagogy at Lingen, Germany is established: Since 2003 Harald Volker Sommer teaches regularly at the Institute as a guest lecturer.

2004 to 2010 head of the department of Theatre Pedagogy at the Theater der Jugend (theatre of youth) in Vienna.

Guest lecturer at the Institute of Theatre, Film, and Media Studies at the University of Vienna (Theory of Theatre Pedagogy).

Theatre pedagogical work with blind and visually impaired children and youth. Theatre pedagogical projects concerned with processing and preventing violence.

Numerous productions with children, youth, and adults.

2010 to 2014 head of the Department of Theatre Pedagogy of the Akademie für darstellende Kunst (academy of performing arts) Ulm, Germany, where Harald Volker Sommer teaches the subjects scene play, stage directing, and theatre pedagogy (in theory and practice).

Since 2014 Harald Volker Sommer is the head of the Theaterpädagogisches Zentrum der Emsländischen Landschaft e.V. (Center of theatre pedagogy), and directing manager of the European Theatre House.

Harald Volker Sommer is a member of the committee of education of the German National Association of Theatre Pedagogy (Bundesverband Theaterpädagogik e.V.).

Report 2015 – 2017 and strategic options for the period 2017 - 2019

Dear theatre friends,
AITA/IATA has come to a turning point in its history.

The workshop organised after the 2013 Monaco General Assembly noted that AITA/IATA was perceived as a CLOSED, ELITIST and COMPLEX organisation. Four years ago, Council started working on solutions to resolve this by opening up the access to the organisation, by simplifying the organisation's structure, its governing bodies and its election procedures and by investing time and energy in an open, positive and constructive debate with partners in the field of amateur theatre.

Over the past two years, networking has rightfully become our core business, it is what we are good at, it is what we know best. The AITA/IATA Council has made considerable efforts by approaching strongholds in the community of amateur theatre that showed interest to investigate the opportunities for cooperation, leading to common projects. This will remain our main objective for the following years.

As a result of this ambition, it may well be desirable to redefine the general mission of the Association. After the General Assembly, Council will establish a working group to address this issue.

Looking for a hosting partner to organise the AITA/IATA 2019 World Congress and Festival and the AITA/IATA 2020 Children or Youth World Festival, we came across many interested partners, ready to work with our association. Simultaneously our current members and National Centres are offering internationally accessible events, courses, workshops, etc. that can inspire other connectors in the field searching for opportunities of the same kind. These "moments to meet" will become the highlights of AITA/IATA's family life. These are the moments to meet existing and new partners and to harvest the results of an effectively functioning network. Bringing together offer and demand by facilitating the access to this network and offering our members access to partnering networks, is therefore AITA/IATA's most important, ongoing task.

AITA/IATA will be an easily accessible platform with open, flexible channels of information. Following the 2017 General Assembly AITA/IATA will establish more direct lines of communication between Council and members and amateur theatre alliances of any kind. Our website should become a tool used by theatre people from all over the globe, to make contact, to exchange ideas and to discuss any theatre topic they want. Social media will assist us with getting acquaintance with newcomers in our network. AITA/IATA should cultivate an open and constructive dialogue with its members and with the global amateur theatre world, whenever the possibility occurs. Through AITA/IATA the theatre amateur should be able to discover the amateur theatre world. This dialogue should be the inspiration and the basis for a constant renewal and update of the association's plans, objectives and activities.

AITA/IATA should focus on youth when planning events. For that purpose, we will invest in developing our cooperation with partners and new contacts that share the same objectives by using drama in their educational models.

AITA/IATA's functioning model, written down in the current Constitution became an impediment in today's international theatre environment. Following the 2013 Congress, a working group was

established to consider the Renewal of our organisation. **Preparing for the 2015 Forum in Ypres, Council started rewriting the Constitution of the organisation. There was a general agreement that the current model did not fit the goal of effectively opening up the organisation on a worldwide level and of providing every amateur theatre enthusiast in the world access to our organisations and its network.** During the 2015 Forum in Ypres delegates and friends of AITA/IATA engaged in discussion to have a say in the future direction of the Association. Since then, Council has worked continuously on Renewal and you recently received copies of the proposed Constitution and explanatory note. Council has consulted widely with the AITA/IATA family to try to ensure that the views of members are respected, represented and included. The final draft proposals have the full support of Council and we strongly believe that the proposed changes will enable the organisation to move forward and become an open and inclusive global network of international amateur theatre, while still respecting and conserving the merits of the current model based on Full Members/National Centres. The corner stones of the new constitution are:

- Current Associates become Standard Members. Hub Members, alongside National Centre Members, will form a Membership Category;
- Both National Centre Members and Hub Members are "connectors", networks, concentrators of activity in the field of amateur theatre;
- Reduced number of Councillors to increase effectiveness of the governing body. Council would consist of 1 President and 8 Councillors directly elected by the General Assembly;
- All Members to be accepted by Council. Every Member has one vote.

The new constitution will be presented and properly discussed during the Forum, prior to the General Assembly of the Association. I urge you to attend and participate fully in the Forum and General Assembly from 23 – 26 August. As many Members as possible must play an active part in shaping the future of AITA/IATA asbl and help it to become a truly international, worldwide network organisation. Please encourage the attendance of Members and Associates in your country or area and anyone who wishes to be an Observer at the Forum and General Assembly.

I'm looking forward to meeting you all in Monaco at the next AITA/IATA General Assembly and Congress and to being at your service in the near future.

Friendly regards,

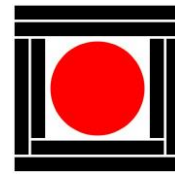
Rob VAN GENECHTEN

President of AITA/IATA asbl

Email: aitapresident@telenet.be

Mobile: +32 498 562653

Delegates official nomination form: AITA/IATA asbl General Assembly, Monaco August 2017



Each National Centre or Affiliate Member can nominate delegates to the 33rd General Assembly of AITA/IATA asbl. The 33rd General Assembly will be organised in two parts to allow for the consideration, and possible approval, of a New Constitution. If the New Constitution is approved, Council elections and approval of the 2017-2019 budget will be considered under the New Constitution.

Under the current constitution, each delegation of a National Centre that has paid its 2016 and 2017 membership fees, will carry 6 votes for all proceedings, regardless of the number of delegates attending. Under the current constitution, each delegation from an Affiliate Member, in order with its 2016 and 2017 membership fees, will carry 2 votes. Under the new constitution if approved, all Members in order with their 2017 membership fees will carry 1 vote. Please list the delegates attending the General Assembly below and validate this by the signature of the President or Secretary General or Treasurer of your organisation. **The name of the delegate entitled to receive the voting slips must be underlined.**

List of delegates

1

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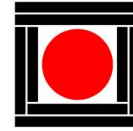
Certified by

Name :

Signature :

Position :

**Voting by Proxy: 33rd AITA/IATA asbl
General Assembly Monaco August 2017,**



To: President Rob Van Genechten

I write on behalf of the Member of AITA/IATA asbl who is not able to attend the Forum and General Assembly of AITA/IATA asbl in Monaco.

.....
(name of Member not able to attend)

I declare that the Member has paid the 2016 and 2017 Fee.

On behalf of the Member I would like to delegate our / my vote(s) by proxy to the following Member who **has agreed that** they are willing to carry our votes¹³

.....
(name of the Member who will carry the proxy votes)

Signed :

Position in Organisation (if applies) :
(President or Secretary)

Date :

Please email this form to the AITA/IATA asbl Secretariat secretariat@aitaiata.org by **21 July 2017**

Anne Gilmour
Secretariat AITA/IATA asbl
secretariat@aitaiata.org

¹³ Please note that AITA/IATA asbl Council Members may **not** receive proxy votes under the current Constitution. If you need assistance to identify or to contact a representative from a National Centre or Affiliate Member who will attend the World Congress and General Assembly in Monaco, please contact the Secretariat.

Policy and Procedure Documents

Go to this link for documents: www.aitaiata.org/gil/category/resources/policy_documents

- AITA/IATA Biennial Review 2013 - 2015
- Procedure for Awarding Official Status to International Theatre / Drama Events
- Bidding to Host the World Forum + International Theatre Festival
- Bidding to host the AITA/IATA asbl World Festival of Children's Theatre
- Guidelines for hosting an AITA/IATA asbl World Festival of Children's or Youth Theatre
- The Constitution and Bye-laws of AITA/AITA asbl effective September 2015
- AITA/IATA asbl 50th Anniversary Booklet 1952 – 2002
- Memorandum of Agreement between AITA/IATA asbl and IDEA

Go to this link for information: www.aitaiata.org/gil/category/resources/aita-iata_funds

- Solidarity Fund, background
- Culture & Education Fund: Funding Criteria & Conditions of Grant

Go to this link for previous editions of the Forum Book, formerly known as the Congress Book
www.aitaiata.org/gil/category/resources/general_assembly/